## PHILIP MORRIS INTERNATIONAL

## 2010 Third-Quarter Earnings Results

October 21, 2010

## Introduction

- Unless otherwise stated, we will be talking about results in the third quarter 2010 and comparing them with the same period in 2009
- References to PMI volumes refer to PMI shipment data, unless otherwise stated
- Industry volume and market shares are the latest data available from a number of internal and external sources
- Net revenues exclude excise taxes
- Acquisitions, for the purposes of this presentation, also include our business combination with Fortune Tobacco Corporation in the Philippines
- Organic volume refers to volume excluding acquisitions
- Data tables showing adjustments to net revenues and Operating Companies Income, or "OCl", for currency, acquisitions, asset impairment, exit and other costs, adjustments to EPS, free cash flow calculations, and reconciliations to U.S. GAAP measures are at the end of today's web cast slides and are posted on our web site


## Forward-Looking and Cautionary Statements

This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-Q for the quarter ended June 30, 2010, filed with the Securities and Exchange Commission.

## Q3, 2010, Highlights

- As anticipated, third quarter results adversely impacted by various timing issues, in particular relating to Japan
- Payback for the previously disclosed build-up of stocks at our distributor in Japan during the second quarter this year
- Difficult environment in Greece and Turkey, resulting from significant tax increases that occurred earlier this year
- Strong underlying business and market share performance
- Good results for Marlboro, driven by the new architecture and innovative line extensions
- Marlboro share higher or stable in the quarter across all four of our Regions
- Operating cash flow up more than $30 \%$ in the third quarter
- Acceleration of share repurchase program in 2010
- Dividend increased by $10.3 \%$ in September


## 2010 EPS Guidance

- We are raising and narrowing our reported diluted EPS guidance for 2010 to a range of $\$ 3.90$ to $\$ 3.95$
- This reflects an improved business performance, more favorable exchange rates and a lower tax rate
- This represents a reported diluted EPS growth of approximately $20 \%$ to $22 \%$, compared to the $\$ 3.24$ achieved last year
- This also represents a reported diluted EPS growth rate, excluding currency, of approximately $16 \%$ to $18 \%$, compared to $14 \%$ to $17 \%$ projected previously
(units billion) Q3, 2010
Cigarette Volume
Organic Cigarette Volume

YTD Sept, 2010
Cigarette Volume
Organic Cigarette Volume

Results
Variance
\% Change

| 229.2 | 9.9 | $4.5 \%$ |
| :--- | :---: | ---: |
| 213.0 | $(6.3)$ | $(2.9) \%$ |

674.9
29.1
$4.5 \%$
(1.6)\%

## PMI Financial Results

## (\% Change)

Net Revenues

Q3, 2010
Results ${ }^{(a)}$
(0.2)\%

YTD Sept, 2010
Results ${ }^{(\mathrm{a})}$
3.6 \%

## (\% Change)

## Net Revenues

Adjusted OCI ${ }^{(b)}$
Adjusted Diluted EPS

Q3, 2010 Results ${ }^{\text {(a) }}$
(0.2)\%
(1.7)\%
5.4 \%

YTD Sept, 2010 Results ${ }^{(\mathrm{a})}$
3.6 \%
4.5 \%
12.5 \%
(a) Net revenues and adjusted OCI exclude currency and acquisitions. Adjusted diluted EPS excludes currency.
(b) OCl stands for Operating Companies Income, which is defined as operating income before general corporate expenses and the amortization of intangibles. Q3 and YTD Sept, 2010, OCI growth rates are on an adjusted basis which excludes asset impairment, exit and other costs

- Recently implemented price increases in Argentina, Indonesia, Italy, Japan, Russia and the UK
- Announced a 30 Euro cent price increase in France, as well as higher prices in Poland
- Filed with the customs authorities for a price increase in Portugal
- Will substantially benefit in the fourth quarter from the stock revaluation at our distributor in Japan
- Expect our price variance to be significantly higher in the fourth quarter this year than in the third quarter


## PMI Business Momentum

- Good market share momentum across all Regions:
- PMI and Marlboro share up 0.2 points in Q3, 2010, in the EU Region
- PMI gained share year-on-year or sequentially in a wide range of markets, including Algeria, Argentina, Egypt, Greece, Indonesia, Korea, Mexico, the Netherlands, Poland, Russia, Serbia, Spain and Turkey


## Marlboro Architecture

Flavor Line
"Flavor enjoyment"


Gold Line
"Smooth taste and style"


Fresh Line
"Fresh taste sensations"


## Marlboro Market Shares: EU Region

Market Shares

|  | Q3, 2010 | Q3, 2009 | Variance |
| :---: | :---: | :---: | :---: |
| Belgium | 24.6 \% | 24.2 \% | 0.4 pp |
| France | 25.7 | 26.2 | (0.5) |
| Germany | 21.1 | 21.8 | (0.7) |
| Greece | 20.0 | 22.1 | (2.1) |
| Italy | 23.2 | 23.1 | 0.1 |
| Netherlands | 34.6 | 33.2 | 1.4 |
| Poland | 11.0 | 9.5 | 1.5 |
| Spain | 16.3 | 15.3 | 1.0 |
| Total EU Region | 18.4 | 18.2 | 0.2 |

## L\&M Market Shares: EU Region

Market Shares

|  | $\underline{Q 3,2010}$ |  | $\underline{\text { Q3, } 2009}$ |  |
| :--- | :---: | :---: | :---: | :---: |
| Belgium | $14.9 \%$ |  | $14.2 \%$ |  |
| Czech Rep. | 7.6 |  | 7.3 |  |
| Germany | 9.2 |  | 8.3 | 0.3 |
| Greece | 5.1 |  | 0.6 | 0.9 |
| Netherlands | 8.7 | 7.0 | 4.5 |  |
| Poland | 16.0 | 14.6 | 1.7 |  |
| Portugal | 6.4 | 5.9 | 1.4 |  |
| Slovakia | 18.8 | 13.6 | 0.5 |  |
| Spain | 6.4 | 6.6 | 5.2 |  |
| Total EU Region | $\mathbf{6 . 3}$ |  | 5.7 | $(0.2)$ |
|  |  |  | $\mathbf{0 . 6}$ |  |

Market Shares

|  | Q3, 2010 | Q3, 2009 | Variance |
| :---: | :---: | :---: | :---: |
| Algeria | 20.2 \% | 11.5 \% | 8.7 pp |
| Argentina | 23.9 | 23.5 | 0.4 |
| Egypt | 6.1 | 4.9 | 1.2 |
| Japan | 11.0 | 10.6 | 0.4 |
| Korea | 6.9 | 6.0 | 0.9 |
| Mexico | 49.7 | 48.4 | 1.3 |
| Serbia | 9.1 | 8.7 | 0.4 |
| Turkey | 9.5 | 11.1 | (1.6) |
| Ukraine ${ }^{(a)}$ | 5.6 | 5.4 | 0.2 |

[^0]
## EU Region

- Industry volume down by $5.5 \%$ in Q3, 2010, driven by declines in Greece, Poland and Spain


## EU Region

- Industry volume down by 5.5\% in Q3, 2010, driven by declines in Greece, Poland and Spain
- PMI market share up 0.2 points in the quarter to 39.1\%:

Market Shares

France
Germany
Italy
Netherlands
Poland
Spain
Total EU Region

| $\frac{\text { Q3, 2009 }}{40.1 \%}$ |  |
| :---: | :---: |
| 35.3 | $(0.1) \mathrm{pp}$ |
| 54.5 | $(0.4)$ |
| 42.4 | 3.1 |
| 36.1 | 1.5 |
| 32.1 | 0.6 |
| 38.9 | $\mathbf{0 . 2}$ |

## Greece

- PMI market share sequentially improving:

Market Shares

|  | $\underline{\mathrm{Q} 3,2010}$ |  | $\underline{\mathrm{Q} 2,2010}$ |  |
| :--- | :---: | :---: | :---: | :---: |
| Marlboro | $20.0 \%$ |  | $19.3 \%$ |  |
| Assos | 6.8 |  | 6.8 |  |
| L\&M | 5.1 |  | 4.0 | 6.7 |
| Other | $\frac{8.2}{40.1}$ |  | $\underline{9.1}$ | 0.4 |
| Total PMI | $\mathbf{3 9 . 2}$ | $\underline{9.0}$ |  |  |

- Expect Greek market to continue to act as a drag on our regional profitability growth into the beginning of next year, while discussions on structural changes to the excise tax system continue


## Russia

- PMI volume grew by $1.4 \%$ in Q3, 2010, to a record level of 25.4 billion units
- Strong performance driven by:
- Parliament
- Chesterfield
- Bond Street and Next
- PMI implemented retail price increases of two to three Rubles per pack in July
- Market stabilizing and consumer downtrading continues to slow





## Ukraine

- Industry volume in Q3, 2010, down by around $15 \%$, due to:
- Trade purchases in June ahead of tax increase
- Market contraction due to continuous price increases
- Shares gains for premium Marlboro and mid-price Chesterfield, more than offset by share losses in low-price segment
- Pricing and mix improvement enabled us to grow profitability strongly in Q3, 2010



## Turkey

- Total market estimated to be down about 6\% in Q3, 2010
- PMI market share improving:

Market Shares

|  | Q3, 2010 | Q2, 2010 | Q1, 2010 |
| :---: | :---: | :---: | :---: |
| Marlboro / Parliament | 16.7 \% | 16.0 \% | 17.1 \% |
| Muratti | 5.8 | 5.7 | 5.2 |
| Lark | 13.5 | 13.3 | 12.2 |
| Other | 5.8 | 5.9 | 6.6 |
| Total PMI | 41.8 | 40.9 | 41.1 |

- PMI shipments down 3.5 billion units in Q3, 2010, while sales by our distributor to the trade rose by 4.0 billion units
- We estimate there was a build-up of stock of some ten days at retail trade and three weeks with consumers
- Consumer reaction to price increases uncertain:

| (Marlboro, Yen/pack) | New |  | Old |  | Variance |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| \% Change |  |  |  |  |  |  |
| Retail Selling Price | 440 | 320 |  | 120 | 37.5 |  |
| Retail Margin | 44 | 32 |  | 12 | 37.5 |  |
| Consumption Tax | 21 | 15 |  | 6 | 37.5 |  |
| Excise Taxes | $\underline{245}$ | $\underline{175}$ |  | 70 | 40.0 |  |
| Price to Trade | 130 |  | 98 |  | 32 | 33.0 |

- Despite unprecedented price increases, cigarettes remain relatively affordable and, therefore, we are optimistic that our profitability will be enhanced going forward


## Indonesia

- Industry volume estimated to be up 3.9\% in Q3, 2010
- PMI shipment volume increased by $3.1 \%$ in Q3, 2010

Market Shares

|  | $\frac{\text { Q3, 2010 }}{}$ | $\underline{Q 3,2009}$ | Variance |
| :--- | :---: | :---: | :---: |
| A Mild | $11.1 \%$ | $11.8 \%$ | $(0.7) \mathrm{pp}$ |
| Dji Sam Soe | 7.8 | 7.8 | - |
| Marlboro | 4.4 | 4.5 | $(0.1)$ |
| Other | 5.7 | $\frac{5.1}{29.2}$ | $\frac{0.6}{(0.2)}$ |

- A Mild temporarily under share pressure after passing the IDR 10,000 / pack price point
- PMI profitability grew at a double-digit rate in Q3, 2010
- PMI shipment volume increased by 9.7\% in Q3, 2010

Market Shares

|  | Q3, 2010 |  | $\underline{\text { Q3, 2009 }}$ |
| :--- | :---: | :---: | :---: |

- As elsewhere in the world, PMI continues to advocate for adoption of system of regular, moderate excise tax increases


## Latin America \& Canada Region

- Overall industry volume in key markets stable
- Volume decline in Q3, 2010, of 1.7\%
- PMI and Marlboro market share increased in both Argentina and Mexico:

Market Shares

|  | $\frac{\mathrm{Q} 3,2010}{}$ |  | $\mathrm{Q} 3,2009$ |  |
| :--- | :---: | :---: | :---: | :---: |
| Argentina - PMI | $75.1 \%$ |  | $73.3 \%$ |  |
| Argentina - Marlboro | 23.9 |  | 23.5 | 1.8 pp |
| Mexico - PMI | 70.6 |  | 69.4 | 0.4 |
| Mexico - Marlboro | 49.7 | 48.4 | 1.2 |  |
| Mance |  |  | 1.3 |  |

- Excluding currency and acquisitions, OCI increased 2.2\% in Q3, 2010, driven by higher prices, partly offset by the lower volumes and an unfavorable mix in Canada


## Cash Flow


(a) Free cash flow equals net cash provided by operating activities less capital expenditures

## Cumulative Operating Cash Flow (2008-2010)



## Shareholder Returns: Share Repurchases

- $\$ 5$ billion allocated for share repurchases for full year 2010, $\$ 1$ billion above level originally foreseen
- $\$ 1.1$ billion spent in Q3, 2010, to purchase 20.7 million shares
- $\$ 3.9$ billion spent September YTD to purchase 78.5 million shares


## Shareholder Returns: Dividends

- Quarterly dividend increased in September by 10.3\% to \$0.64 (\$2.56 annualized)
- Since March 2008 spin, dividend has been raised in total by 39\%
- Dividend yield currently at 4.5\%
- Strong business momentum going into Q4, 2010
- 2010 EPS guidance raised and narrowed to a reported diluted range of $\$ 3.90$ to $\$ 3.95$, representing a growth rate of approximately $20 \%$ to 22\% compared to 2009
- Market leadership and growing volume and share in emerging markets ${ }^{(a)}$
- Marlboro performing well, with share up in the EU Region in the third quarter, and up or stable in the other three Regions
- Pricing power remains strong due to our brand leadership and broad portfolio
- Cost outlook improving
- Share repurchases increased to $\$ 5$ billion for full year 2010
- Dividend raised by $10.3 \%$ in September


## PHILIP MORRIS INTERNATIONAL

## 2010 Third-Quarter Earnings Results

Questions \& Answers

## PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

## Adjustments for the Impact of Currency and Acquisitions

For the Quarters Ended September 30,
(\$ in millions)
(Unaudited)


# PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures 

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

For the Quarters Ended September 30,
(\$ in millions)
(Unaudited)


| 2010 |  |  |  |  |  |  |  |  |  |  | 2009 |  |  |  |  | \% Points Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | sted ating anies me ding ency | Net Revenues excluding Excise Taxes <br> \& Currency ${ }^{(2)}$ |  | Adjusted Operating Companies Income Margin excluding Currency | Adjusted Operating Companies Income excluding Currency \& Acquisitions |  | Net Revenues excluding Excise Taxes, Currency \& Acquisitions ${ }^{(2)}$ |  | Adjusted Operating Companies Income Margin excluding Currency \& Acquisitions |  | Adjusted <br> Operating <br> Companies <br> Income |  | $\begin{gathered} \text { Net Revenues } \\ \text { excluding } \\ \text { Excise } \\ \text { Taxes }^{(2)} \\ \hline \end{gathered}$ |  | Adjusted <br> Operating <br> Companies <br> Income <br> Margin | Adjusted Operating Companies Income Margin excluding Currency | Adjusted Operating Companies Income Margin excluding Currency \& Acquisitions |
| \$ | 1,239 | \$ | 2,365 | 52.4\% | \$ | 1,239 | \$ | 2,365 | 52.4\% | European Union | \$ | 1,268 | \$ | 2,408 | 52.7\% | (0.3) | (0.3) |
|  | 824 |  | 1,933 | 42.6\% |  | 815 |  | 1,904 | 42.8\% | EEMA |  | 761 |  | 1,830 | 41.6\% | 1.0 | 1.2 |
|  | 611 |  | 1,734 | 35.2\% |  | 575 |  | 1,588 | 36.2\% | Asia |  | 653 |  | 1,651 | 39.6\% | (4.4) | (3.4) |
|  | 229 |  | 720 | 31.8\% |  | 231 |  | 720 | 32.1\% | Latin America \& Canada |  | 226 |  | 698 | 32.4\% | (0.6) | (0.3) |
| \$ | 2,903 | \$ | 6,752 | 43.0\% | \$ | 2,860 | \$ | 6,577 | 43.5\% | PMI Total | \$ | 2,908 | \$ | 6,587 | 44.1\% | (1.1) | (0.6) |

(1) Represents the business combination in the Philippines
(2) For the calculation of net revenues excluding excise taxes, currency and acquisitions refer to previous slide

## PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency
For the Quarters Ended September 30,
(Unaudited)

|  | 2010 |  | 2009 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Diluted EPS | \$ | 0.99 | \$ | 0.93 | 6.5\% |
| Adjustments: |  |  |  |  |  |
| Asset impairment and exit costs |  | 0.01 |  | - |  |
| Adjusted Diluted EPS | \$ | 1.00 | \$ | 0.93 | 7.5\% |
| Less: |  |  |  |  |  |
| Currency Impact |  | 0.02 |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 0.98 | \$ | 0.93 | 5.4\% |

## PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

## Adjustments for the Impact of Currency and Acquisitions

For the Nine Months Ended September 30,
(\$ in millions)
(Unaudited)


# PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures 

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income \& Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

For the Nine Months Ended September 30,
(\$ in millions)
(Unaudited)

(1) Represents the business combination in the Philippines
(2) Represents 2009 Colombian investment and cooperation agreement charge
(3) For the calculation of net revenues excluding excise taxes, currency and acquisitions refer to previous slide

## PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

| Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted For the Nine Months Ended September 30 (Unaudited) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | \% Change |
| Reported Diluted EPS | \$ | 2.96 | \$ | 2.44 | 21.3\% |
| Adjustments: |  |  |  |  |  |
| Colombian investment and cooperation agreement charge |  | - |  | 0.04 |  |
| Tax items |  | (0.07) |  | - |  |
| Asset impairment and exit costs |  | 0.01 |  | - |  |
| Adjusted Diluted EPS | \$ | 2.90 | \$ | 2.48 | 16.9\% |
| Less: |  |  |  |  |  |
| Currency Impact |  | 0.11 |  |  |  |
| Adjusted Diluted EPS, excluding Currency | \$ | 2.79 | \$ | 2.48 | 12.5\% |

## PHILIP MORRIS INTERNATIONAL INC. and Subsidiaries Reconciliation of Non-GAAP Measures

Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency Reconciliation of Operating Cash Flow to Operating Cash Flow, excluding Currency

For the Quarters Ended September 30,
(\$ in millions)
(Unaudited)


|  | For the Quarters Ended September 30, |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |  |
| Net cash provided by operating activities ${ }^{(a)}$ | \$ | 2,417 | \$ | 1,846 | 30.9\% |
| Less: |  |  |  |  |  |
| Currency impact |  | (234) |  |  |  |
| Net cash provided by operating activities, excluding Currency | \$ | 2,651 | \$ | 1,846 | 43.6\% |

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[^0]:    a) QTD August

