

PHILIP MORRIS INTERNATIONAL

## **2015 Fourth-Quarter and Full-Year Results**

February 4, 2016



- Unless otherwise stated, we will be talking about results for the fourth-quarter and full-year 2015 and comparing them to the same period in 2014
- A glossary of terms, data tables showing adjustments to net revenues and OCI for currency and acquisitions, asset impairment, exit and other costs, free cash flow calculations, adjustments to EPS, and reconciliations to U.S. GAAP measures, are at the end of today's webcast slides, which are also posted on our website
- Reduced-Risk Products ("RRPs") is the term the company uses to refer to products with the potential to reduce individual risk and population harm in comparison to smoking cigarettes. PMI's RRPs are in various stages of development and commercialization, and we are conducting extensive and rigorous scientific studies to determine whether we can support claims for such products of reduced exposure to harmful and potentially harmful constituents in smoke, and ultimately claims of reduced disease risk, when compared to smoking cigarettes. Before making any such claims, we will rigorously evaluate the full set of data from the relevant scientific studies to determine whether they substantiate reduced exposure or risk. Any such claims may also be subject to government review and approval, as is the case in the U.S. today



- This presentation and related discussion contain forward-looking statements. Achievement of projected results is subject to risks, uncertainties and inaccurate assumptions, and PMI is identifying important factors that, individually or in the aggregate, could cause actual results to differ materially from those contained in any forward-looking statements made by PMI
- PMI's business risks include: significant increases in cigarette-related taxes; the imposition of discriminatory excise tax structures; fluctuations in customer inventory levels due to increases in product taxes and prices; increasing marketing and regulatory restrictions, often with the goal of reducing or preventing the use of tobacco products; health concerns relating to the use of tobacco products and exposure to environmental tobacco smoke; litigation related to tobacco use; intense competition; the effects of global and individual country economic, regulatory and political developments; changes in adult smoker behavior; lost revenues as a result of counterfeiting, contraband and cross-border purchases; governmental investigations; unfavorable currency exchange rates and currency devaluations; adverse changes in applicable corporate tax laws; adverse changes in the cost and quality of tobacco and other agricultural products and raw materials; and the integrity of its information systems. PMI's future profitability may also be adversely affected should it be unsuccessful in its attempts to produce and commercialize products with the potential to reduce exposure to harmful constituents in smoke, individual risk and population harm; if it is unable to successfully introduce new products, promote brand equity, enter new markets or improve its margins through increased prices and productivity gains; if it is unable to expand its brand portfolio internally or through acquisitions and the development of strategic business relationships; or if it is unable to attract and retain the best global talent
- PMI is further subject to other risks detailed from time to time in its publicly filed documents, including the Form 10-Q for the quarter ended September 30, 2015. PMI cautions that the foregoing list of important factors is not a complete discussion of all potential risks and uncertainties. PMI does not undertake to update any forward-looking statement that it may make from time to time, except in the normal course of its public disclosure obligations

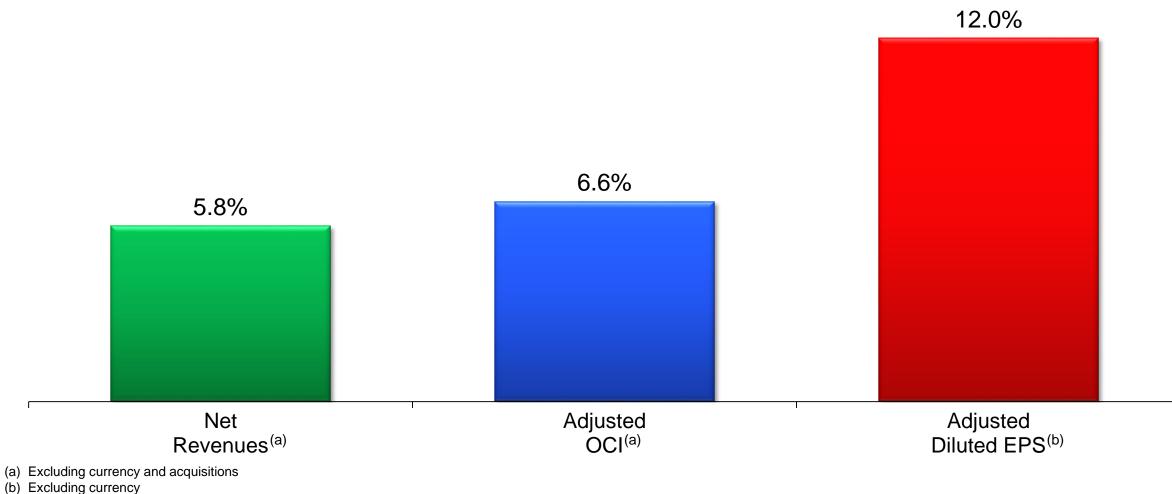


- Organic cigarette volume down by a modest 1.0%, reflecting:
  - Moderating cigarette industry volume declines, notably in the EU Region
  - Market share gains
- Our best organic volume performance since 2012
- *Marlboro* and *L&M* cigarette volume grew by 0.9% and 3.9%, respectively

### **2015: Excellent Performance, Ex-Currency**



<u>Growth (2015 vs. PY)</u>



Source: PMI Financials or estimates

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### Q4, 2015: Results Impacted by Investments



- Organic cigarette volume down by 2.4%, due to:
  - Lower cigarette industry volumes
  - Lower market share, notably in the Asia Region
  - One-time distributor inventory adjustment in Russia related to supply chain optimization
- Net revenues increased by 4.0%, ex-currency, driven by favorable pricing across all Regions
- Incremental investments behind both *iQOS* and our cigarette brand portfolio resulted in declines in adjusted OCI and adjusted diluted EPS, ex-currency, of 7.2% and 3.9%, respectively



- 2015 results confirm strong business fundamentals
- Reported diluted EPS guidance for 2016 is \$4.25 to \$4.35 at prevailing exchange rates, compared to \$4.42 in 2015:
  - Includes approximately 60 cents of unfavorable currency at prevailing exchange rates
  - Does not include any share repurchases
- Excluding currency, our guidance represents a growth rate of approximately 10% to 12% in adjusted diluted EPS, compared to \$4.42 in 2015



### 2016 EPS Guidance: Impact of Currency

- 60 cents of unfavorable currency in our 2016 guidance, at prevailing exchange rates, is due primarily to:
  - Argentine Peso: 8 cents
  - Indonesian Rupiah: 5 cents
  - Japanese Yen: 7 cents
  - Russian Ruble: 16 cents
- 60%

• We have currently hedged approximately 72% of our 2016 forecast sales to Japan, which, at prevailing exchange rates, translates to an effective rate of 118 Yen to the U.S. Dollar (vs. 110 Yen in 2015)



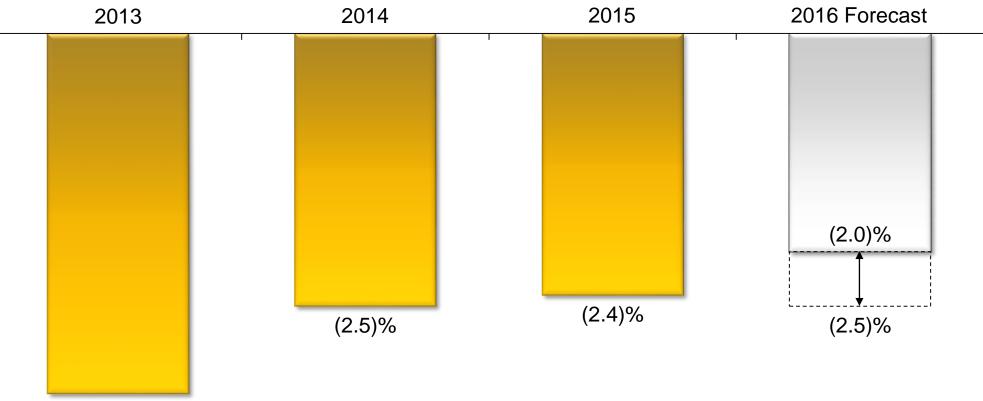
- Pricing variance of \$2.1 billion in 2015:
  - Strong pricing across all four Regions
  - Benefited from exceptional Q1 gain in Korea related to the January 2015 excise tax increase
- Anticipate 2016 pricing variance to be around 6% of 2015 net revenues



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### **Improving International Cigarette Industry Volume Trend**

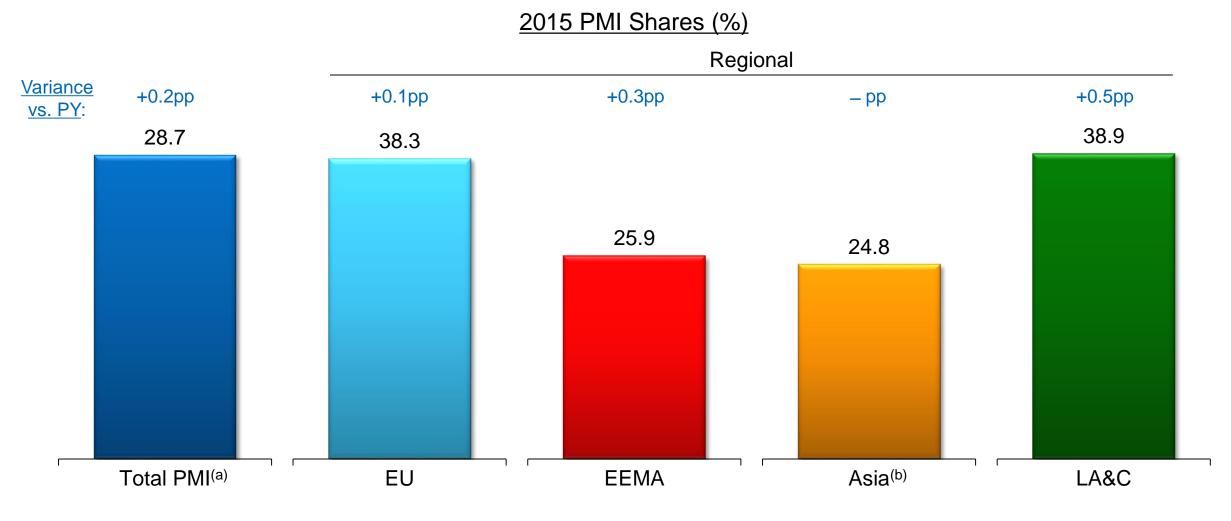
International Cigarette Industry Volume Decline vs. PY<sup>(a)</sup>





### **Strong Overall Market Share Performance**





(a) Excluding China and the U.S.(b) Excluding ChinaSource: PMI Financials or estimates



### Marlboro: Key Driver of Our Share Growth

- Marlboro was a key driver of our share growth in 2015:
  - Growing or stable share in all four Regions
  - Benefiting from the roll-out of Architecture 2.0

		Market Shares	8
	<u>2014</u>	<u>2015</u>	<u>Variance</u>
EU	18.7%	18.9%	0.2pp
EEMA	7.4	7.4	_
Asia <sup>(a)</sup>	6.0	6.4	0.4
LA&C	15.0	15.2	0.2
Total PMI <sup>(a)(b)</sup>	9.4	9.6	0.2

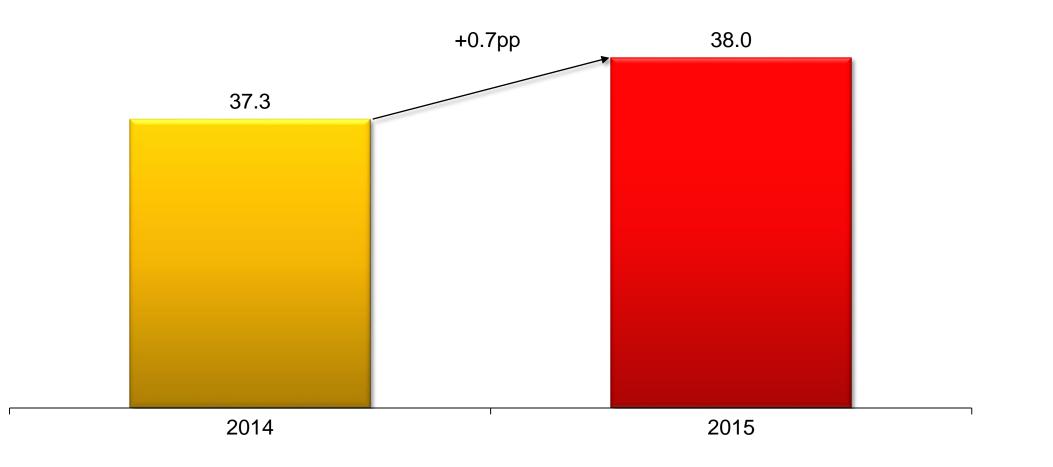
(a) Excluding China(b) Also excluding the U.S.Note: Pack designs are for illustrative purposes onlySource: PMI Financials or estimates



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### **Strong Market Share Performance: Top-30 OCI Markets**







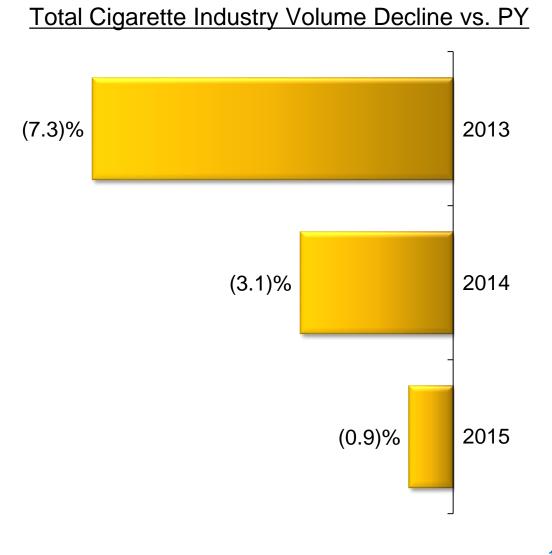
### **Focus on Managing Total Cost Base**

- Target annual cost base increase of 1% to 3%, excluding RRPs and currency, over the mid-term
- In 2015, we deployed additional investments to support the strong momentum of our cigarette brand portfolio and accelerate the geographic expansion of *iQOS*, resulting in a total cost base increase of:
  - 3.6%, excluding RRPs and currency
  - 5.3%, including RRPs but ex-currency
- In 2016, we anticipate an increase in our total cost base, including RRPs but ex-currency, of approximately 1%, reflecting our productivity and cost savings programs, and also helped by moderating prices for key inputs

### EU Region: Significant Moderation in Cigarette Industry Volume Decline



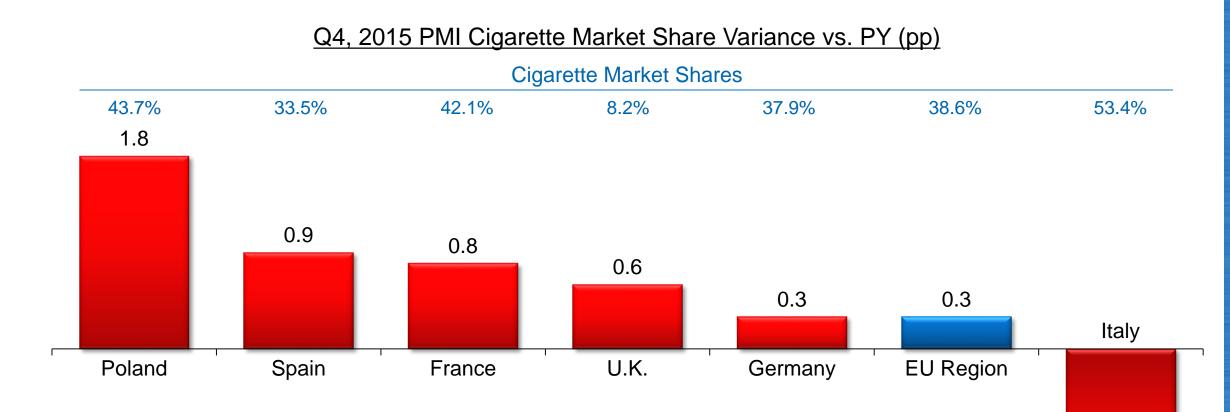
- Cigarette industry volume down by 0.9% in 2015, benefiting from:
  - Improving economies, notably in Southern Europe
  - Decline in the level of illicit trade
  - Less out-switching to fine cut products
  - Lower prevalence of e-vapor products





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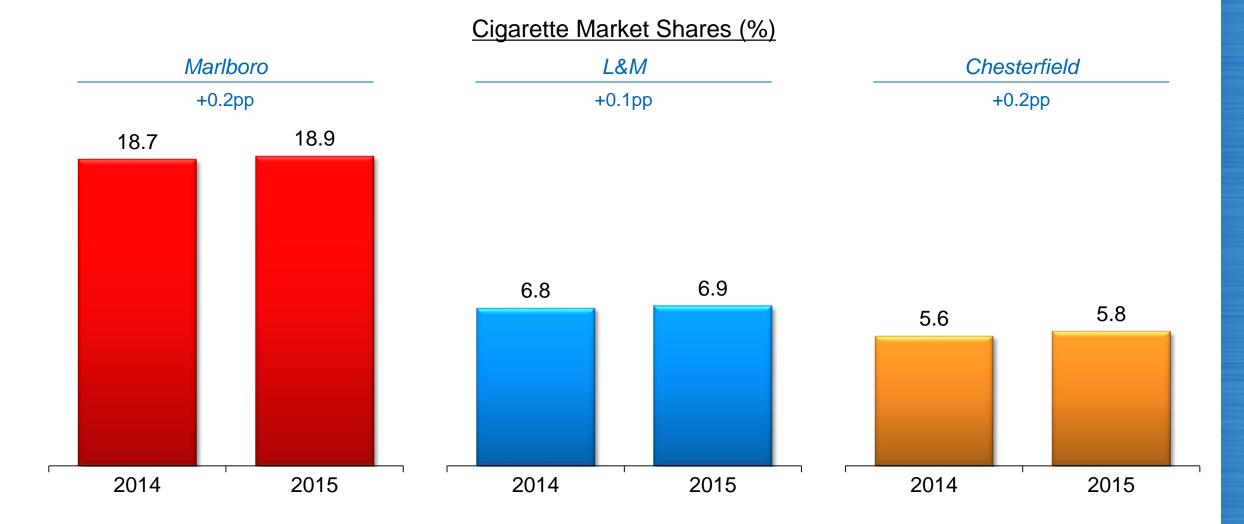
### **EU Region: Positive Cigarette Share Momentum Continued**



### **EU Region: Strong Share Performance from Top-Three Brands**



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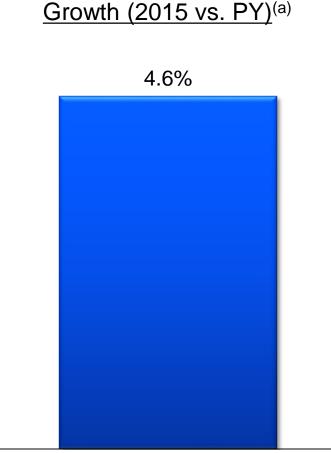


Source: PMI Financials or estimates

### **EU Region: Currency-Neutral OCI Growth in 2015**



- First growth in adjusted OCI<sup>(a)</sup> since 2009, driven by:
  - Moderating cigarette industry volume decline
  - Market share gains
  - Strong pricing
- Forecast mid-single-digit currencyneutral adjusted OCI growth in 2016

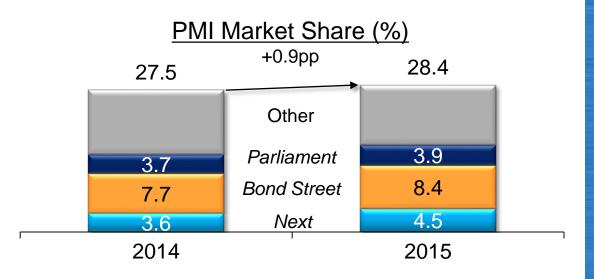


Adjusted OCI



### **Russia: Excellent Share Performance**

- Cigarette industry volume down by 6.2% in 2015, mainly due to:
  - Significant excise tax-driven price increases
  - Lower consumer purchasing power
- Market share growth driven mainly by *Bond Street* and *Next*
- In January, we announced a further price increase of RUB 5/pack across the majority of our portfolio

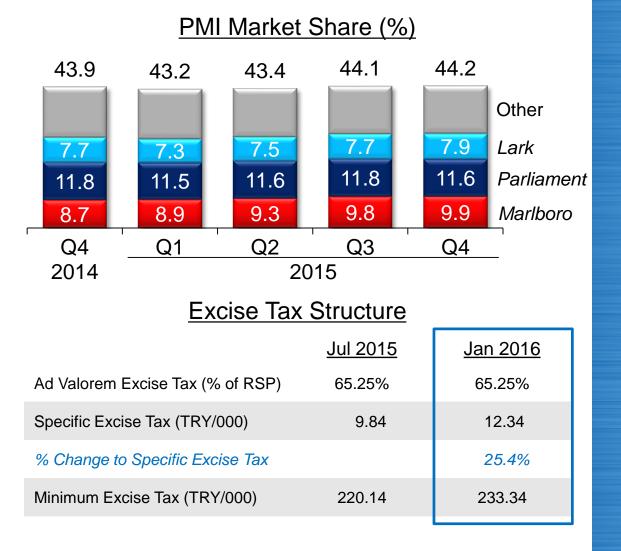


2016-2	<u>017)</u>	
<u>2015</u>	<u>2016</u>	<u>2017</u>
11.0%	12.0%	13.0%
960	1,250	1,420
	30.2%	13.6%
1,330	1,680	1,930
	2015 11.0% 960	11.0% 12.0% 960 1,250 30.2%



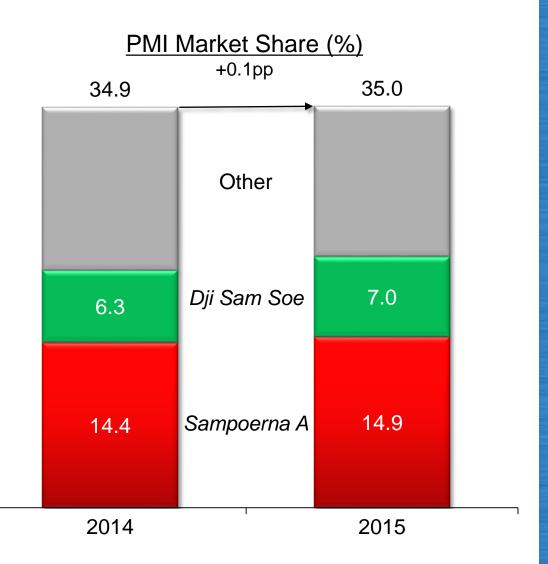
### Turkey: Strengthening Share Led by Marlboro

- Cigarette industry volume up by 9.0% in 2015, driven mainly by a significant reduction in illicit trade
- Three quarters of sequential share growth
- Marlboro cigarette volume grew by 20.6% in Q4, 2015
- In January, we announced a price increase of TRY 1/pack across the majority of our portfolio



#### **Indonesia: Continued Share Growth in 2015**

- Cigarette industry volume was stable in 2015, as forecast, due primarily to a soft economy
- Share growth in 2015, reflecting strong performances of *Dji Sam Soe* and *Sampoerna A*
- In January 2016, the Indonesian Government increased excise taxes by a weighted industry average of around 15%



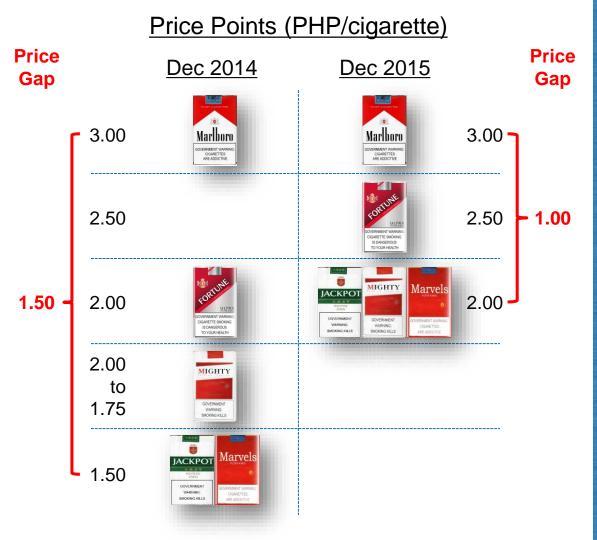




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### Philippines: Improved Price Gaps Driving Growth of Marlboro

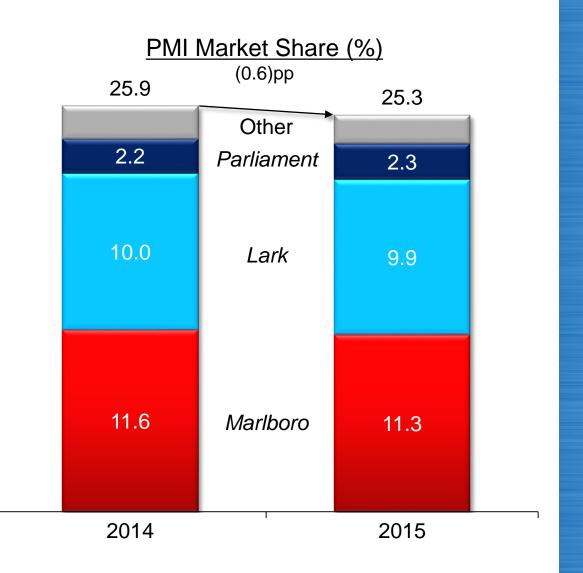
- Further narrowing of price gaps in Q4, 2015, following price increases for low and super-low priced brands
- Nielsen share growth of 1.4 points in 2015, led by *Marlboro*
- Marlboro cigarette volume grew by 18.8% in 2015
- Continue to improve profitability





### Japan: Cigarette Market Share Under Pressure

- Cigarette industry volume down by 2.1% in 2015, less than anticipated, due mainly to trade inventory buildup for competitors' recent new launches
- 2015 cigarette share performance was below our expectations



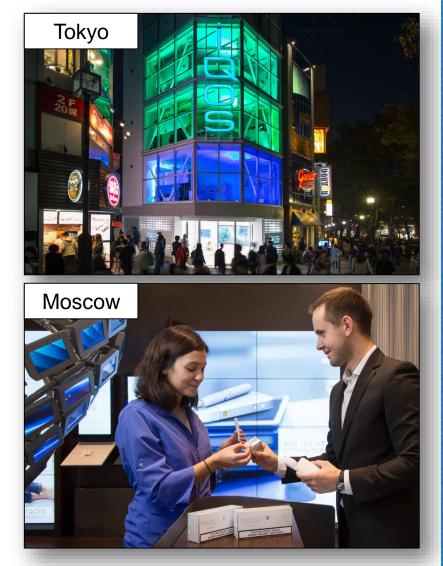


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### **iQOS: Exciting Commercialization Progress**

• Japan:

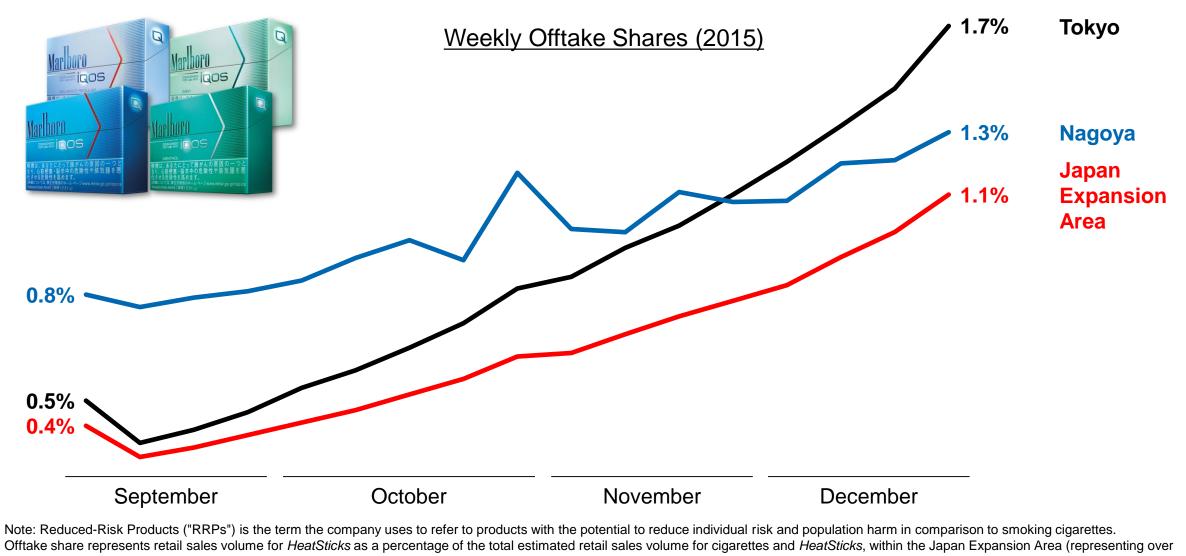
- First wave of expansion to over 60% of the adult smoker population
- Italy:
  - Initial expansion beyond Milan to Modena, Rome and Turin
- Switzerland:
  - Launched in major cities
- Other markets:
  - Commenced city launches in Bucharest, Lisbon and Moscow
- Expect *iQOS* to be present in key cities in around 20 markets by end of 2016



# *iQOS*: Steady *HeatStick* Offtake Share Growth in Japan Expansion Area



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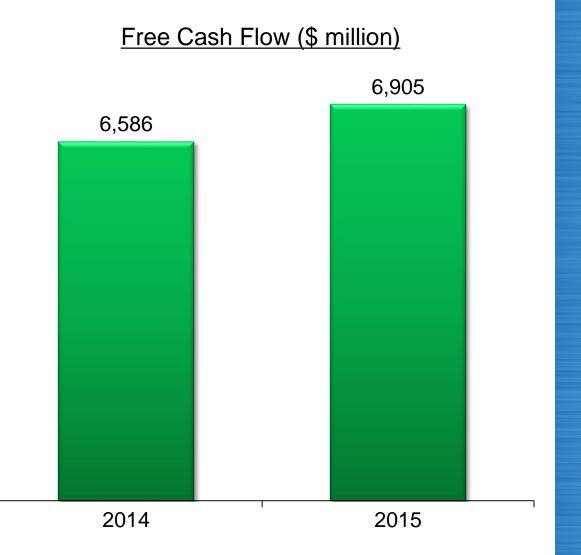


60% of adult smoker population at year-end 2015)

Source: PMI Financials or estimates

### Free Cash Flow: Growth Despite Significant Currency Headwind

- Free cash flow of \$6.9 billion in 2015, fueled by important working capital initiatives
- Forecast 2016 free cash flow to be broadly in line with that of 2015, despite continued currency headwind



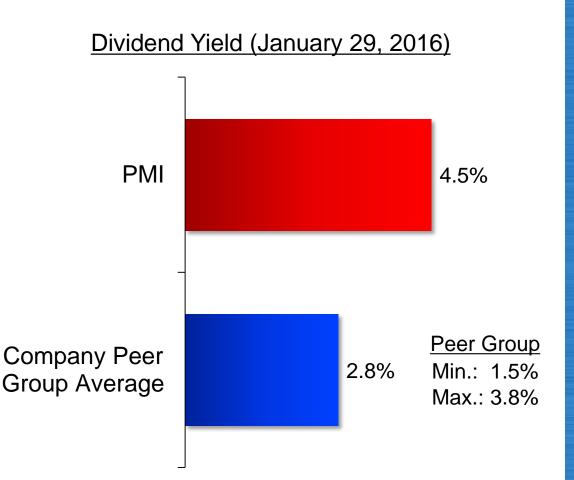


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### **Rewarding Our Shareholders: Attractive Dividend**

- Dividends currently the primary use of our free cash flow
- Increased our dividend in September 2015, to an annualized rate of \$4.08 per share
- Eight consecutive dividend increases since 2008, representing a total increase of approximately 122%



Note: Dividends for 2008 and 2015 are annualized rates. 2008 annualized rate is based on a quarterly dividend of \$0.46 per common share, declared June 18, 2008. The annualized rate for 2015 is based on a quarterly dividend of \$1.02 per common share, declared September 16, 2015. Dividend yield represents the annualized dividend on January 29, 2016, over the closing share price on that date. The current annualized dividend rate for PMI is \$4.08. The closing share price for PMI was \$90.01 on January 29, 2016. A list of the companies in the company peer group is available in the glossary

Source: PMI Financials or estimates. FactSet, compiled by Centerview



- 2015 was an excellent year, reflecting improved cigarette industry volume trends and very robust business fundamentals
- Superior brands, supported by a unique commercial organization, driving strong pricing and continued market share gains
- 2.0 Architecture roll-out driving Marlboro volume and share growth
- Exciting progress with *iQOS* commercialization, underscored by favorable *HeatStick* offtake share momentum in Japan
- Strong free cash flow supporting generous dividend
- Excluding currency, our guidance represents a growth rate of approximately 10% to 12% in adjusted diluted EPS, compared to \$4.42 in 2015



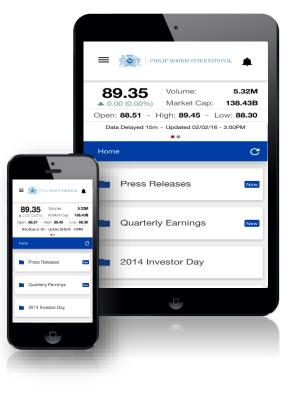
## **2015 Fourth-Quarter and Full-Year Results**

### **Questions & Answers**

**Download PMI's Investor Relations App** 



Android





## **Glossary and Reconciliation of Non-GAAP Measures**



- PMI stands for Philip Morris International Inc. and its subsidiaries
- Until March 28, 2008, PMI was a wholly owned subsidiary of Altria Group, Inc. ("Altria"). Since that time the company has been independent and is listed on the New York Stock Exchange (ticker symbol "PM")
- Unless otherwise stated, results are compared to those of the same period in the preceding year
- PMI volumes refer to PMI cigarette shipment data, unless otherwise stated
- Organic volume refers to volume excluding acquisitions
- References to total international cigarette market, total cigarette market, total market and market shares reflect our best estimates of tax-paid volumes based on a number of internal and external sources
- Trademarks are italicized



### **Glossary: Financial Terms**

- Net revenues exclude excise taxes
- Operating Companies Income, or "OCI", is defined as operating income, excluding general corporate expenses and the amortization of intangibles, plus equity (income) or loss in unconsolidated subsidiaries, net
- Adjusted OCI is defined as reported OCI adjusted for asset impairment, exit and other costs
- OCI growth rates are on an adjusted basis
- EPS stands for Earnings per Share
- Free cash flow is defined as net cash provided by operating activities less capital expenditures



### **Glossary: Industry/Market Terms**

- EEMA refers to the Eastern Europe, Middle East & Africa Region and includes our international duty free business
- EU refers to the European Union Region
- LA&C refers to the Latin America & Canada Region
- Fine cut includes Make Your Own (MYO), MYO volume tobacco and Roll Your Own (RYO)
- Fine cut is converted to cigarette equivalent on the basis of 0.60g per unit for MYO volume tobacco and RYO, and 0.73g per unit for MYO
- Illicit trade refers to domestic non-tax paid products
- MRSP stands for Maximum Retail Selling Price



- An e-vapor product is an electrical product that generates an aerosol by heating a nicotine or nonnicotine containing liquid, such as electronic cigarettes (or "e-cigarettes")
- *HeatStick* tobacco sticks are novel patented tobacco products specifically designed by PMI for use with PMI's *iQOS* system. The tobacco in the *HeatStick* is heated by our *iQOS* technology to provide adult smokers with real tobacco taste and satisfaction without combustion
- *iQOS* is the new brand name under which PMI has chosen to commercialize the Platform 1 electronic system
- Reduced-Risk Products ("RRPs") is the term the company uses to refer to products with the
  potential to reduce individual risk and population harm in comparison to smoking cigarettes. PMI's
  RRPs are in various stages of development and commercialization, and we are conducting
  extensive and rigorous scientific studies to determine whether we can support claims for such
  products of reduced exposure to harmful and potentially harmful constituents in smoke, and
  ultimately claims of reduced disease risk, when compared to smoking cigarettes. Before making
  any such claims, we will rigorously evaluate the full set of data from the relevant scientific studies
  to determine whether they substantiate reduced exposure or risk. Any such claims may also be
  subject to government review and approval, as is the case in the U.S. today

### **PMI Company Peer Group**



- Altria
- Anheuser-Busch InBev
- BAT
- Coca-Cola
- Colgate-Palmolive
- Diageo
- Heineken
- Imperial Tobacco
- Japan Tobacco
- Johnson & Johnson

- Kimberly-Clark
- Kraft-Heinz
- McDonald's
- Mondelēz International
- Nestlé
- PepsiCo
- Procter & Gamble
- Reynolds American
- Roche
- Unilever





#### Adjustments for the Impact of Currency and Acquisitions For the Years Ended December 31, (\$ in millions) (Unaudited)

				2015								2014			•	in Reported	Net Revenues e Taxes
•	rted Net venues	 Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less	Rev exc Excise	orted Net venues cluding > Taxes & rrency	 Less Acquisi- tions	Re ex Excis Cu	orted Net evenues cluding se Taxes, rrency & quisitions		 ported Net evenues	 Less Excise Taxes	R	oorted Net evenues kcluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	26,563 18,328	\$ 18,495 10,964	7,364	(1,835)	\$	9,571 9,199	\$ 11 1	\$	9,560 9,198	European Union EEMA	\$ 20,469	\$ 21,370 11,855	\$	9,147 8,614	(11.8)% (14.5)%	4.6% 6.8%	4.5% 6.8%
	19,469 9,548	11,266 6,389	8,203 3,159	(875) (505)		9,078 3,664	- 4		9,078 3,660	Asia Latin America & Canada	19,255 9,865	10,527 6,587		8,728 3,278	(6.0)% (3.6)%	4.0% 11.8%	4.0% 11.7%
\$	73,908	\$ 47,114	\$ 26,794	\$ (4,718)	\$	31,512	\$ 16	\$	31,496	PMI Total	\$ 80,106	\$ 50,339	\$	29,767	(10.0)%	5.9%	5.8%

		20	15						2014			-	e in Reporte ompanies Inc	• •
Op Con	ported erating ıpanies come	Less <u>Currer</u>		Reported Operating Companies Income excluding Currency	 Less Acquisi- tions	Op Coi Ii ex Cui	eported perating mpanies ncome ccluding rrency & quisitions			Ope Com	oorted rating panies come	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	3,576 3,425 2,886 1,085	(9 (3	57) 38) 88) 10)	\$ 4,433 4,363 3,274 1,295	\$ (2) (1) - 3	\$	4,435 4,364 3,274 1,292	European Union EEMA Asia Latin America & Canada		\$	3,815 4,033 3,187 1,030	(6.3)% (15.1)% (9.4)% 5.3%	16.2% 8.2% 2.7% 25.7%	16.3% 8.2% 2.7% 25.4%
\$	10,972	\$ (2,3	93)	\$ 13,365	\$ -	\$	13,365	PMI Total		\$	12,065	(9.1)%	10.8%	10.8%





#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income & Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions For the Years Ended December 31,

(\$ in millions)

						:	2015				(U)	naudited)				2014			-	ge in Adjustec companies Inc	•
Ope Com	oorted rating panies come	Impa	Less Asset irment & it Costs	Ope Com	justed erating npanies come		ess rency	Adjusted Operating Companies Income excluding Currency	 Less Acquisi- tions	O Co I ex Cu	Adjusted perating ompanies Income xcluding urrency & quisitions		Op Co	eported perating mpanies ncome	Impa	Less Asset irment & t Costs	Op Cor	djusted erating npanies ncome	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	3,576 3,425 2,886 1,085	\$	(68) - - -	\$	3,644 3,425 2,886 1,085		(857) (938) (388) (210)	\$ 4,501 4,363 3,274 1,295	(2) (1) - 3	\$	4,503 4,364 3,274 1,292	European Union EEMA Asia Latin America & Canada	\$	3,815 4,033 3,187 1,030	\$	(490) (2) (35) (8)	\$	4,305 4,035 3,222 1,038	(15.4)% (15.1)% (10.4)% 4.5%	4.6% 8.1% 1.6% 24.8%	4.6% 8.2% 1.6% 24.5%
\$	10,972	\$	(68)	\$	11,040	\$ (2	2,393)	\$ 13,433	\$ -	\$	13,433	PMI Total	\$	12,065	\$	(535)	\$	12,600	(12.4)%	6.6%	6.6%

					2015										2014		% Points Chang	ge
Ope Com Inc exc	justed erating panies come luding rrency	exc Excise	evenues Iuding Taxes & rency <sup>(a)</sup>	Adjusted Operating Companies Income Margin excluding Currency	_	Adjus Opera Compa Incol exclue Curren Acquisi	ating anies me ding acy &	exclu Excise Curre	evenues uding Taxes, ency & sitions <sup>(a)</sup>	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions		Ol Co	djusted perating mpanies Income	ex	Revenues cluding se Taxes <sup>(a)</sup>	Adjusted Operating Companies Income Margin	Adjusted Operating Companies Income Margin excluding Currency	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions
\$	4,501	\$	9,571	47.0%	:	\$	4,503	\$	9,560	47.1%	European Union	\$	4,305	\$	9,147	47.1%	(0.1)	-
	4,363		9,199	47.4%			4,364		9,198	47.4%	EEMA		4,035		8,614	46.8%	0.6	0.6
	3,274		9,078	36.1%			3,274		9,078	36.1%	Asia		3,222		8,728	36.9%	(0.8)	(0.8)
	1,295		3,664	35.3%			1,292		3,660	35.3%	Latin America & Canada		1,038		3,278	31.7%	3.6	3.6
\$	13,433	\$	31,512	42.6%		\$	13,433	\$	31,496	42.6%	PMI Total	\$	12,600	\$	29,767	42.3%	0.3	0.3

(a) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to previous slide



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Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31, (Unaudited)

	 2015	 2014	% Change
Reported Diluted EPS	\$ 4.42	\$ 4.76	(7.1)%
Adjustments:			
Asset impairment and exit costs	0.03	0.26	
Tax items	 (0.03)	 -	
Adjusted Diluted EPS	\$ 4.42	\$ 5.02	(12.0)%
Less:			
Currency impact	 (1.20)	 	
Adjusted Diluted EPS, excluding Currency	\$ 5.62	\$ 5.02	12.0%



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Reconciliation of Reporte	For the Years Er	D Reported Diluted EF <b>nded December 31,</b> audited)	'S, excluding Cu	rency	
	2	2015	2	2014	% Change
Reported Diluted EPS	\$	4.42	\$	4.76	(7.1)%
Less: Currency impact		(1.20)			
Reported Diluted EPS, excluding Currency	\$	5.62	\$	4.76	18.1%





#### Adjustments for the Impact of Currency and Acquisitions For the Quarters Ended December 31, (\$ in millions) (Unaudited)

				2015								2014			•	in Reported	Net Revenues e Taxes
•	rted Net enues	 Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less	Rev exc Excise	orted Net venues cluding e Taxes & rrency	 Less Acquisi- tions	F e Exc C	ported Net Revenues excluding cise Taxes, furrency & cquisitions		 orted Net venues	 Less Excise Taxes	R	oorted Net evenues kcluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	6,647	\$ 4,713	+ ,	\$ · · ·	\$	2,203	\$ -	\$	2,203	European Union	\$ , -	\$ 5,034	\$	2,147	(9.9)%	2.6%	2.6%
	4,420	2,703	1,717	(417)		2,134	-		2,134	EEMA	5,233	3,108		2,125	(19.2)%	0.4%	0.4%
	4,786	2,867	1,919	(250)		2,169	-		2,169	Asia	4,740	2,737		2,003	(4.2)%	8.3%	8.3%
	2,518	1,696	822	(160)		982	-		982	Latin America & Canada	2,787	1,865		922	(10.8)%	6.5%	6.5%
\$	18,371	\$ 11,979	\$ 6,392	\$ (1,096)	\$	7,488	\$ 	\$	7,488	PMI Total	\$ 19,941	\$ 12,744	\$	7,197	(11.2)%	4.0%	4.0%

		2015						_	2014			ge in Reporte Companies Inc	
Ope Com	oorted rating panies come	Less	Reported Operating Companies Income excluding Currency	Ad	Less Acquisi- tions	Ope Con In exc Curr	ported erating npanies come cluding rency & uisitions			Reported Operating Companies Income	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	599 704 465 236	\$ (125) (115) (90) (63)	\$ 724 819 555 299	·	- - -	\$	724 819 555 299	European Union EEMA Asia Latin America & Canada		\$ 8 8 5 29	35 (20.5)% 73 (18.8)%	(7.5)% (3.1)%	(16.8)% (7.5)% (3.1)% 1.0%
\$	2,004	\$ (393)	\$ 2,397	\$		\$	2,397	PMI Total		\$ 2,62	(23.6)%	<b></b>	(8.7)%





#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income & Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions For the Quarters Ended December 31,

(\$ in millions)

						 2015			 		(L	Jnaudited) -			2014				ge in Adjusted Companies Inc	
Oper Comp	orted rating panies ome	Less Asset Impairmen Exit Cos		Adjus Opera Compa Incor	ating anies	Less urrency	O Co e:	Adjusted Operating companies Income excluding Currency	 Less Acquisi- tions		Adjusted Operating Companies Income excluding Currency & Acquisitions	_	C C	Reported Operating companies Income	Less Asset pairment & Exit Costs	O Co	Adjusted Dperating ompanies Income	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	599 704 465 236	\$	(68) - - -	\$	667 704 465 236	\$ (125) (115) (90) (63)	\$	792 819 555 299	\$ -	- - -	\$ 792 819 555 299	European Union EEMA Asia Latin America & Canada	\$	870 885 573 296	\$ (18) (2) (11) (1)	\$	888 887 584 297	(24.9)% (20.6)% (20.4)% (20.5)%	(10.8)% (7.7)% (5.0)% 0.7%	(10.8)% (7.7)% (5.0)% 0.7%
\$	2,004	\$	(68)	\$	2,072	\$ (393)	\$	2,465	\$ 	-	\$ 2,465	PMI Total	\$	2,624	\$ (32)	\$	2,656	(22.0)%	(7.2)%	(7.2)%

					2015								20	14		% Points Chang	ge
Ope Com Inc excl	usted rating panies ome uding rency	exc Excise	evenues Iuding Taxes & rency <sup>(a)</sup>	Adjusted Operating Companies Income Margin excluding Currency		Adjusted Operating Companies Income excluding Currency & Acquisitions	exclu Excise Curre	venues uding Taxes, ency & sitions <sup>(a)</sup>	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions		O Co	Adjusted perating ompanies Income	Net Re exclu Excise	-	Adjusted Operating Companies Income Margin	Adjusted Operating Companies Income Margin excluding Currency	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions
\$	792 819 555 299	\$	2,203 2,134 2,169 982	36.0% 38.4% 25.6% 30.4%	\$	792 819 555 299	\$	2,203 2,134 2,169 982	36.0% 38.4% 25.6% 30.4%	European Union EEMA Asia Latin America & Canada	\$	888 887 584 297	\$	2,147 2,125 2,003 922	41.4% 41.7% 29.2% 32.2%	(5.4) (3.3) (3.6) (1.8)	(5.4) (3.3) (3.6) (1.8)
\$	2,465	\$	7,488	32.9%	\$	2,465	\$	7,488	32.9%	PMI Total	\$	2,656	\$	7,197	36.9%	(4.0)	(4.0)

(a) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to previous slide



INTERNATIONAL

For the Quarters Ended December 31, (Unaudited) 2015 2014 % Change **Reported Diluted EPS** \$ 0.80 \$ 1.03 (22.3)% Adjustments: Asset impairment and exit costs 0.03 Tax items (0.02)**Adjusted Diluted EPS** \$ 0.81 \$ 1.03 (21.4)% Less: Currency impact (0.18) Adjusted Diluted EPS, excluding Currency 0.99 1.03 (3.9)% 5

Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency



**INTERNATIONAL** 

Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency For the Quarters Ended December 31, (Unaudited)									
	2	2015	2	2014	% Change				
Reported Diluted EPS	\$	0.80	\$	1.03	(22.3)%				
Less: Currency impact		(0.18)							
Reported Diluted EPS, excluding Currency	\$	0.98	\$	1.03	(4.9)%				



PHILIP MORRIS INTERNATIONAL

Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency							
For the Quarters and Years Ended December 31,							
(\$ in millions)							
(Unaudited)							

	For the Quarters Ended December 31,				For the Years Ended December 31,					
		2015		, 2014	% Change	2015		2014		% Change
Net cash provided by operating activities <sup>(a)</sup>	\$	1,872	\$	1,354	38.3%	\$	7,865	\$	7,739	1.6%
Less: Capital expenditures		324		349			960		1,153	
Free cash flow	\$	1,548	\$	1,005	54.0%	\$	6,905	\$	6,586	4.8%
Less: Currency impact		(187)					(1,996)			
Free cash flow, excluding currency	\$	1,735	\$	1,005	72.6%	\$	8,901	\$	6,586	35.2%



PHILIP MORRIS INTERNATIONAL

## **2015 Fourth-Quarter and Full-Year Results**

February 4, 2016