

2009 Fourth-Quarter and Annual Earnings Results

February 11, 2010

Introduction



- Unless otherwise stated, we will be talking about results in the fourth quarter or the full-year 2009 and comparing them with the same period in 2008
- References to PMI volumes refer to shipment data
- Industry volume and market shares are the latest data available from a number of internal and external sources
- Organic volume refers to volume excluding acquisitions
- Net revenues exclude excise taxes
- Data tables showing adjustments to net revenues and Operating Companies Income (OCI) for currency, acquisitions, asset impairment, exit and other costs, adjustments to EPS, and reconciliations to U.S. GAAP measures are at the end of today's web cast slides and are posted on our web site



Forward-Looking and Cautionary Statements

This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-K for the year ended December 31, 2008, and Form 10-Q for the quarter ended September 30, 2009, filed with the Securities and Exchange Commission.

Mid to Long-Term Annual Growth Targets



	Growth Targets (d)	2009 Results
Organic Volume(a)	1%	- 1.5%
Net Revenues	4 – 6%	+ 5.3%
OCI(p)	6 – 8%	+ 8.7%
EPS(c)	10 – 12%	+ 15.4%

⁽a) Organic volume growth, that is excluding acquisitions

⁽b) OCI stands for Operating Companies Income, which is defined as operating income before general corporate expenses and the amortization of intangibles. 2009 OCI growth rate is on an adjusted basis which excludes asset impairment, exit and other costs

⁽c) Adjusted diluted earnings per share

⁽d) All financial growth rates exclude currency. Net revenues and OCI growth rates also exclude acquisitions Source: PMI Financials. See reconciliations to U.S. GAAP measures at the end of this presentation.

PMI Results



(% Growth vs. same period in 2008)

Fourth Quarter 2009

Excl.

Actual Acquisitions

Cigarette Volume

Full Year 2009

Excl.

Actual Acquisitions

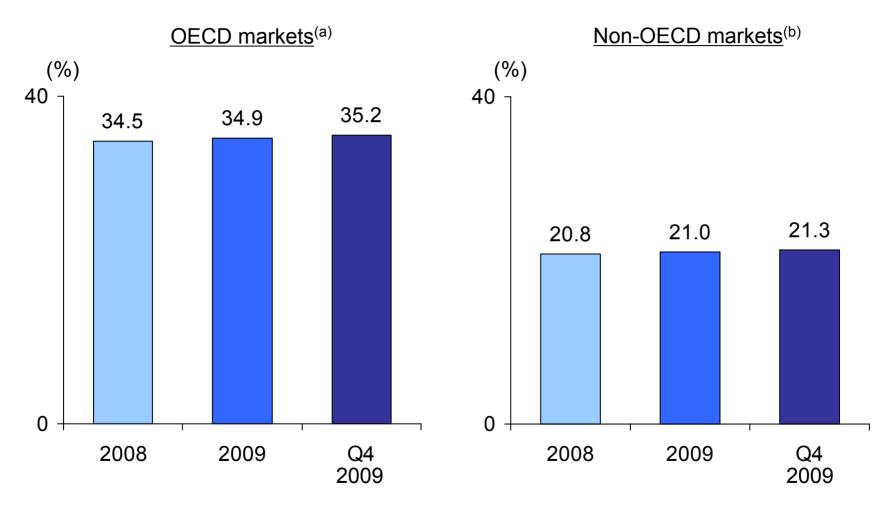
- 0.7%

- 1.5%

Source: PMI Financials

PMI Share Developments





⁽a) Excluding USA and duty-free

Note: For definition of OECD countries, refer to PMI's Registration Statement on Form 10 (page 68) dated March 5, 2008.

Source: PMI Estimates

⁽b) Excluding PRC, USA and duty-free

Premium Segment Shares



		n SoM ^(a)	Variance v	
	Q4, 2009	FY 2009	Q4, 2009	FY 2009
Spain	15.8%	16.7%	(2.3) pp	(2.5) pp
Russia	15.9	16.4	(1.0)	(0.1)
Germany	36.7	37.9	(3.5)	(2.2)
Turkey	20.7	20.9	(0.3)	0.9
Ukraine	12.9	12.9	(0.3)	0.5
Argentina	36.8	35.6	0.7	(0.1)
Indonesia	24.4	23.9	0.4	0.6
Korea	82.7	81.2	2.5	2.3
Poland	13.4	13.0	1.1	0.9
Greece	48.7	48.3	0.6	0.7

⁽a) Including above premium, where applicable Source: A.C. Nielsen, Korea Research Center and PMI Estimates

Marlboro



- Disciplined roll-out of new brand architecture
- Marlboro volume down 2.8% in 2009, reflecting market contractions primarily in the EU and Eastern Europe
- Marlboro volume up 4.3% in 2009 in Asia

Marlboro



- Early positive signs from new architecture
- Demographic profile responding
- Marlboro gained share in 2009, notably in:
 - Italy, Japan, Korea, the Netherlands, Portugal and Greece
 - Argentina, Brazil, Indonesia, the Philippines, Romania, Algeria,
 Morocco and Poland

L&M



- Strong performance, particularly in Q4
- In EU Region, L&M's volume grew by 9% in 2009 and by 17% in Q4
- L&M's volume gains more than offset the decline of Marlboro in the EU Region in Q4
- L&M's volume was stable in Q4 in the EEMA Region

PMI Results



(% Growth vs. same period in 2008)	Fourth C	Quarter 2009	Full Y	ear 2009
	<u>Actual</u>	Excl. Curr. & Acquisitions	Actual	Excl. Curr. & Acquisitions
Net Revenues	+ 9.7%	+ 7.2%	- 2.6%	+ 5.3%

Source: PMI Financials

PMI Results



(% Growth vs. same period in 2008)	Fourth C	Quarter 2009	Full Y	ear 2009
	Actual	Excl. Curr. & Acquisitions	Actual	Excl. Curr. & Acquisitions
Net Revenues	+ 9.7%	+ 7.2%	- 2.6%	+ 5.3%
Adjusted OCI	+ 10.0%	+ 8.9%	- 1.9%	+ 8.7%

Adjusted OCI Margins



	2009	Variance vs. 2008
PMI	42.8%	1.4 pp
EU	50.7	1.1
EEMA	43.5	1.9
Asia	34.9	1.4
LA & Canada	32.1	4.3

Pricing, Volume/Mix



- Key driver of constant currency OCI growth was pricing
- Approximately \$2 billion in 2009 and \$500 million in Q4
- Adverse volume/mix variance of approximately \$570 million in 2009 and \$90 million in Q4
- Pricing offset volume/mix variance by 3.5:1 in 2009 and 5.2:1 in Q4

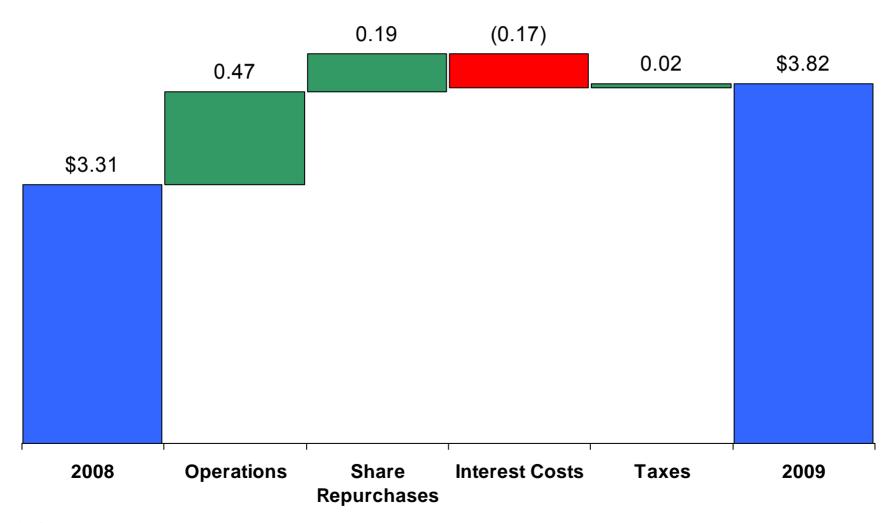
PMI Results



(% Growth vs. same period in 2008)	Fourth Q	uarter 2009	Full Ye	ear 2009
	<u>Actual</u>	Excl. Currency	Actual	Excl. Currency
Net Revenues	+ 9.7%	+ 7.2%	- 2.6%	+ 5.3%
Adjusted OCI	+ 10.0%	+ 8.9%	- 1.9%	+ 8.7%
Adjusted diluted EPS	+ 14.1%	+ 15.5%	- 0.6%	+ 15.4%

Adjusted Diluted EPS Bridge^(a) – 2009

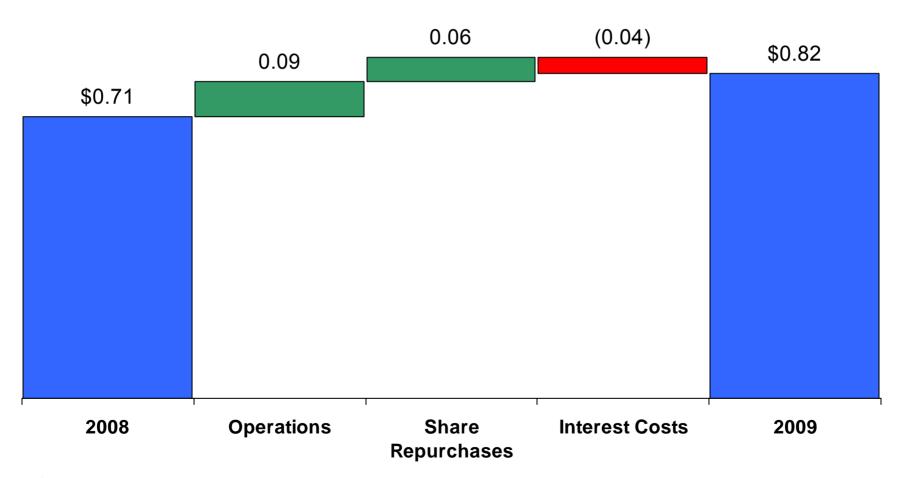




(a) On a constant currency basis Source: PMI Financials

Adjusted Diluted EPS Bridge^(a) – Q4, 2009



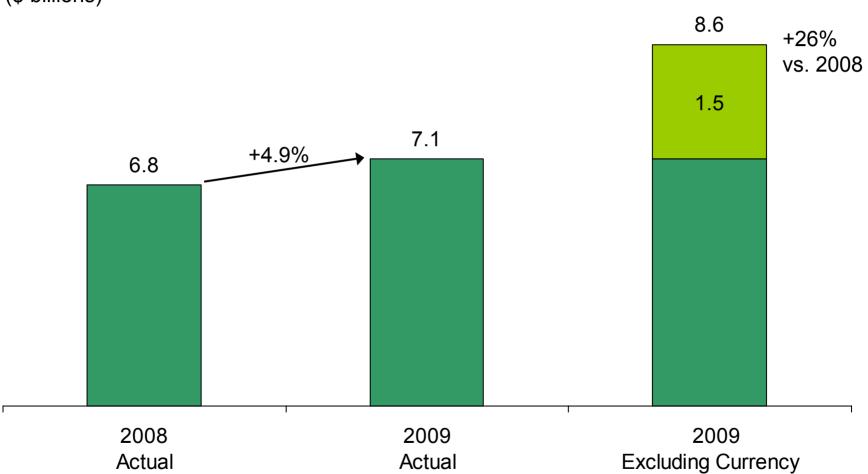


(a) On a constant currency basis Source: PMI Financials

Discretionary Cash Flow(a)



(\$ billions)



(a) Discretionary cash flow equals net cash provided by operating activities less capital expenditures. In 2009, net cash provided by operating activities was \$7,884 million and capital expenditures were \$715 million. In 2008, net cash provided by operating activities was \$7,935 million and capital expenditures were \$1,099 million

Source: PMI Financials

Shareholder Returns



- Dividend increased by 7.4% to \$2.32 per share on an annualized basis
- \$5.5 billion spent to purchase 6.5% of shares outstanding on January 1, 2009

Source: PMI Financials

Business Outlook



- 2009 was a very solid year
- Employment recovery remains uncertain and currency could be volatile in 2010
- Organic volume performance projected to be similar to that of 2009

Strong financial results expected

Source: PMI Forecasts

2010 EPS Guidance



- At prevailing exchange rates, reported EPS guidance for 2010 is \$3.75 to \$3.85, versus \$3.24 in 2009
- Reported growth rate of some 16% to 19%, or 12% to 15% excluding currency
- Growth rate of approximately 14% to 17%, or 11% to 14% excluding currency, versus adjusted diluted EPS of \$3.29 in 2009

Source: PMI Forecasts

Pricing



- Pricing will continue to be key driver of PMI's earnings growth
- Secured two-thirds of pricing that is embedded in EPS guidance to-date

Excise Taxation



- Disruptive excise tax increases remain a risk
- Significant tax increases in Greece, Turkey and Romania
- Tax structures continue to be rational

Japan



- A 70 Yen per pack, or 40%, increase in excise taxes proposed for October 2010
- Parliamentary approval expected by end March 2010
- Revenue-neutral pass-on per unit implies price increase of 82 Yen per pack
- Impact on industry volumes will be severe
- Pricing freedom necessary

Source: PMI Financials and Forecasts

Business Outlook



- Premium segment in select markets will continue to be under pressure if unemployment does not improve
- Widespread market share growth anticipated

Source: PMI Financials and Forecasts

Business Outlook



- Productivity savings of \$500 million in 2010
- Improvements in working capital
- Discretionary cash flow expected to grow at a faster pace than earnings

Source: PMI Financials and Forecasts

Share Repurchases



- New share repurchase program of \$12 billion
- May 2010 through April 2013
- Total 2010 spending expected to be \$4 billion
- Strikes optimal balance between rewarding shareholders and retaining financial flexibility

Source: PMI News Release

Conclusion



- Delivered solid results in 2009
- Met or exceeded principal financial targets
- Enter 2010 with significant momentum

Source: PMI Forecasts



2009 Fourth-Quarter and Annual Earnings Results

Questions & Answers



Adjustments for Impact of Currency and Acquisitions

For the Quarters Ended December 31,

(in millions) (Unaudited)

					2009							(Unaudited)			2008				ange in Repo	orted Net Excise Taxes
	ported Net venues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes		Less irrency	Rev exc E Ta	ported Net venues cluding xcise ixes & rrency	Acc	ess Juisi- ons	Rev exc E T Cur	orted Net venues cluding xcise axes, rency & uisitions			eported Net evenues	Less Excise Taxes	Re ex	ported Net venues cluding excise axes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	7,562	\$ 5,196	\$ 2,366	\$	152	\$	2,214	\$	11	\$	2,203	European Union	\$	6,838	\$ 4,711	\$	2,127	11.2 %	4.1 %	3.6 %
	3,912	2,039	1,873		(175)		2,048		34		2,014	EEMA		3,569	1,769		1,800	4.1 %	13.8 %	11.9 %
	3,439 2,095	1,725 1,331	1,714 764		154 (20)		1,560 784		-		1,560 784	Asia Latin America & Canada		2,888 1,923	1,420 1,196		1,468 727	16.8 % 5.1 %	6.3 % 7.8 %	6.3 % 7.8 %
													_							
	17,008	\$ 10,291	\$ 6,717		111	\$	6,606	\$	45	\$	6,561	PMI Total	\$	15,218	\$ 9,096	\$	6,122	9.7 %	7.9 %	7.2 %
					2009										2008					ed Operating come
															2006				mpanies In	
Ope Con	ported erating npanies come				Less	Ope Con In exc	ported erating npanies come cluding rrency	Acc	ess quisi- ons	Op Con In exc Cur	ported erating npanies come cluding rency & uisitions				2008	Op Cor	ported erating npanies come	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
Ope Con	erating npanies				Less	Ope Con In exc	erating npanies come cluding	Acc	uisi-	Op Con In exc Cur	erating npanies come cluding rency &	European Union			2008	Op Cor	erating npanies		Reported excluding	Reported excluding Currency &
Ope Con In	erating npanies come			Cu	Less	Ope Con In exc Cu	erating npanies come cluding rrency	Acc	luisi- ons	Op Con In exc Cur Acqu	erating npanies come cluding rency & uisitions	European Union EEMA			2006	Op Cor In	erating npanies come	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
Ope Con In	npanies come 1,109 681 503			Cu	91 (135) 79	Ope Con In exc Cu	erating npanies come cluding rrency 1,018 816 424	Acc	uisi- ons 4	Op Con In exc Cur Acqu	erating npanies icome cluding rency & uisitions 1,014 805 424	EEMA Asia			2006	Op Cor In	erating npanies icome 959 680 426	Reported 15.6 % 0.1 % 18.1 %	Reported excluding Currency 6.2 % 20.0 % (0.5)%	Reported excluding Currency & Acquisitions 5.7 % 18.4 % (0.5)%
Ope Con In	erating npanies come 1,109 681			Cu	Less irrency 91 (135)	Ope Con In exc Cu	erating npanies come cluding rrency	Acc	uisi- ons 4	Op Con In exc Cur Acqu	erating inpanies icome cluding rency & uisitions	EEMA			2006	Op Cor In	erating npanies come 959 680	Reported 15.6 % 0.1 %	Reported excluding Currency 6.2 % 20.0 %	Reported excluding Currency & Acquisitions 5.7 % 18.4 %



Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income & Reconciliation of Adjusted Operating Companies Income Margin Excluding Currency

For the Quarters Ended December 31,

(in millions) (Unaudited)

% Change in Adjusted Operating 2000

						2	009					Adinatad	·				2008			Co	mpanies Inc	
Ope Com	oorted erating npanies come	A: Impa &	ess sset airment Exit osts	Op Cor	ljusted erating mpanies acome		_ess rrency	Op Con In exc	ljusted erating npanies come cluding irrency	Le: Acqu tio	ıisi-	Adjusted Operating Companies Income excluding Currency & Acquisitions		Op Cor	eported erating mpanies ncome	A Impa &	ess sset airment Exit osts	Op Con	ljusted erating npanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	1,109	\$	(26)	\$	1,135	\$	91	\$	1,044	\$	4	\$ 1,040	European Union	\$	959	\$	-	\$	959	18.4 %	8.9 %	8.4 %
	681		` -		681		(135)		816		11	805	EEMA		680		-		680	0.1 %	20.0 %	18.4 %
	503		-		503		79		424		-	424	Asia		426		-		426	18.1 %	(0.5)%	(0.5)%
	214		-		214		(24)		238		-	238	Latin America & Canada		238		-		238	(10.1)%	- %	- %
\$	2,507	\$	(26)	\$	2,533	\$	11	\$	2,522	\$	15	\$ 2,507	PMI Total	\$	2,303	\$	-	\$	2,303	10.0 %	9.5 %	8.9 %

			2009						2008		% Points Change
Op Con In exc	ljusted erating npanies come cluding	ex E Ta	Net evenues cluding Excise axes & rrency ⁽¹⁾	Adjusted Operating Companies Income Margin excluding Currency		Op Cor	ljusted erating mpanies acome	ex E	Net venues cluding excise axes ⁽¹⁾	Adjusted Operating Companies Income Margin	Adjusted Operating Companies Income Margin excluding Currency
\$	1,044	\$	2,214	47.2 %	European Union	\$	959	\$	2,127	45.1 %	2.1 pp
	816		2,048	39.8 %	EEMA		680		1,800	37.8 %	2.0 pp
	424		1,560	27.2 %	Asia		426		1,468	29.0 %	(1.8) pp
	238		784	30.4 %	Latin America & Canada		238		727	32.7 %	(2.3) pp
\$	2,522	\$	6,606	38.2 %	PMI Total	\$	2,303	\$	6,122	37.6 %	0.6 pp



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, Excluding Currency For the Quarters Ended December 31, (Unaudited)

	 2009	 2008	% Change
Reported Diluted EPS	\$ 0.80	\$ 0.71	12.7%
Less: Asset impairment and exit costs	(0.01)	 	
Adjusted Diluted EPS	\$ 0.81	\$ 0.71	14.1%
Less: Currency Impact	(0.01)	 	
Adjusted Diluted EPS, Excluding Currency	\$ 0.82	\$ 0.71	15.5%



Reconciliation of Reported Diluted EPS to Reported Diluted EPS, Excluding Currency
For the Quarters Ended December 31,
(Unaudited)

	 2009	 2008	% Change
Reported Diluted EPS	\$ 0.80	\$ 0.71	12.7%
Less: Currency Impact	(0.01)		
Reported Diluted EPS, Excluding Currency	\$ 0.81	\$ 0.71	14.1%



% Change in Reported Net

Adjustments for Impact of Currency and Acquisitions

For the Years Ended December 31,

(in millions) (Unaudited)

				2009										2008			Revenues	excluding	Excise Taxes
N	orted let enues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currenc	R e	Reported Net evenues xcluding Excise Taxes & Currency	Ac	Less cquisi- ions	Re ex Exci Cu	oorted Net evenues ccluding ise Taxes, rrency & quisitions			eported Net evenues	Less Excise Taxes	Re ex	eported Net evenues cluding Excise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
	28,550	\$ 19,509	\$ 9,041		5) \$	9,897	\$	61	\$	9,836	European Union	\$	30,265	\$ 20,577	\$	9,688	(6.7)%	2.2%	
	13,865	7,070	6,795	(1,37	,	8,168		41		8,127	EEMA		14,817	7,313		7,504	(9.4)%	8.8%	
	12,413 7,252	5,885 4,581	6,528 2,671	(4 (32	,	6,569 2,999		462		6,569 2,537	Asia Latin America & Canada		12,222 6,336	6,037 4,008		6,185 2,328	5.5% 14.7%	6.2% 28.8%	
\$ 6	62,080	\$ 37,045	\$ 25,035	\$ (2,59	3) \$	27,633		564	\$	27,069	PMI Total	\$	63,640	\$ 37,935	\$	25,705	(2.6)%	7.5%	5.3%
<u>, , , , , , , , , , , , , , , , , , , </u>			.,		<u> </u>				<u></u>			Ť	30,0.0		· <u></u>		% Change	e in Reporte	ed Operating
	,	,		2009	<u>, , , , , , , , , , , , , , , , , , , </u>	21,000				21,000		<u> </u>	33,010	2008	•	20,100	_	e in Reporte ompanies In	ed Operating come
Rep Oper Comp	orted rating panies ome				F C C	Reported perating ompanies Income xcluding Currency	I Ac	Less cquisi- ions	Re Op Co li ex Cu	eported oerating mpanies ncome ccluding rrency & quisitions	, ,	_	3,0.0		Op Cor	eported erating mpanies ncome	_	-	
Rep Oper Comp Inc	rating panies ome			2009 Less Currence	F C C	Reported operating ompanies Income xcluding Currency	Ac t	Less cquisi- ions	Re Or Co li ex Cu Acq	eported perating mpanies ncome cluding rrency & quisitions		_			Op Cor Ir	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
Rep Oper Comp	panies ome 4,506			2009 Less Currence \$ (48)	F CC	Reported operating ompanies Income xcluding Currency	I Ac	Less cquisi- ions	Re Op Co li ex Cu	eported perating mpanies ncome coluding rrency & quisitions	European Union EEMA	_			Op Cor	eported perating mpanies ncome	Reported (4.9)%	Reported excluding	Reported excluding Currency & Acquisitions
Rep Oper Comp Inc	rating panies ome			2009 Less Currence	F C C (Reported operating ompanies Income xcluding Currency	Ac t	Less cquisi- ions	Re Or Co li ex Cu Acq	eported perating mpanies ncome cluding rrency & quisitions	European Union	_			Op Cor Ir	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
Rep Oper Comp Inc	rating panies ome 4,506 2,663			2009 Less Currence \$ (48) (89)	F C C C () () () () () () () () (Reported operating ompanies Income xcluding currency 4,987 3,556	Ac t	Less equisicions	Re Or Co li ex Cu Acq	eported oerating mpanies ncome ccluding rrency & quisitions 4,947 3,538	European Union EEMA	_			Op Cor Ir	eported erating mpanies ncome 4,738 3,119	Reported (4.9)% (14.6)%	Reported excluding Currency 5.3% 14.0%	Reported excluding Currency & Acquisitions 4.4% 13.4% 11.3%



% Change in Adjusted Operating

14.0%

10.6%

48.8%

11.1%

13.4%

10.6%

17.6%

8.7%

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income & Reconciliation of Adjusted Operating Companies Income Margin Excluding Currency

For the Years Ended December 31.

(in millions) (Unaudited)

EEMA

Asia

Latin America & Canada

PMI Total

2009 2008 **Companies Income** Adjusted Adjusted Operating Operating Companies Less Adjusted Companies Income Adjusted Adjusted Reported Asset Operating Operating Income Less excluding Impairment/ Operating Adjusted excludina Companies Less excluding Acquisi-Currency & Companies **Exit Costs** Companie excluding Currency & Currency Currency tions Acquisitions Income and Other s Income Adjusted Currency Acquisitions 4,535 \$ (481)\$ 5,016 \$ 40 \$ 4,976 European Union \$ 4,738 \$ (66)\$ 4,804 (5.6)% 4.4% 3.6%

\$

2009					2008					% Points Change		
Adjusted Operating Companies Income excluding Currency		Net Revenues excluding Excise Taxes & Currency ⁽³⁾		Adjusted Operating Companies Income Margin excluding Currency			Adjusted Operating Companies Income		Net evenues cluding Excise faxes ⁽³⁾	Adjusted Operating Companie s Income Margin	Adjusted Operating Companies Income Margin excluding Currency	
\$	5,016	\$	9,897	50.7%	European Union	\$	4,804	\$	9,688	49.6%	1.1 pp	
	3,556		8,168	43.5%	EEMA		3,120		7,504	41.6%	1.9 pp	
	2,290		6,569	34.9%	Asia		2,071		6,185	33.5%	1.4 pp	
	963		2,999	32.1%	Latin America & Canada		647		2,328	27.8%	4.3 pp	
\$	11,825	\$	27,633	42.8%	PMI Total	\$	10,642	\$	25,705	41.4%	1.4 pp	

3.119

2.057

10.434

520

(1)

(127) ⁽²⁾

(14)

(208)

3.120

2.071

\$ 10.642

647

(14.6)%

17.6%

23.8%

(1.9)%

Less

Asset

Impairment/

Exit Costs

and Other

(29)

(135) (1)

(164)

Income

2.663

2.436

10.435

801

(893)

146

(162)

\$

\$ (1.390)

3.556

2.290

11.825

963

\$

18

202

260 \$ 3.538

2.290

11.565

761

\$

Reported

Operating

Companies

Income

4,506 \$

2.663

2.436

10.271

666

⁽¹⁾ Represents 2009 Colombian investment and cooperation agreement charge.

⁽²⁾ Represents 2008 equity loss from RBH legal settlement (\$124 million) and asset impairment and exit costs (\$3 million).

⁽³⁾ For the calculation of net revenues excluding excise taxes and currency, refer to previous slide (34).



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, Excluding Currency For the Years Ended December 31, (Unaudited)

	 2009	 2008	% Change
Reported Diluted EPS	\$ 3.24	\$ 3.31	(2.1)%
Less:			
Colombian investment and cooperation agreement charge	(0.04)	-	
Asset impairment and exit costs	(0.01)	(0.02)	
Equity loss from RBH legal settlement	-	(0.06)	
Tax items	-	 0.08	
Adjusted Diluted EPS	\$ 3.29	\$ 3.31	(0.6)%
Less:			
Currency Impact	 (0.53)	 	
Adjusted Diluted EPS, Excluding Currency	\$ 3.82	\$ 3.31	15.4 %



Reconciliation of Reported Diluted EPS to Reported Diluted EPS, Excluding Currency For the Years Ended December 31, (Unaudited)

	 2009	2008		% Change	
Reported Diluted EPS	\$ 3.24	\$	3.31	(2.1)%	
Less: Currency Impact	(0.53)				
Reported Diluted EPS, Excluding Currency	\$ 3.77	\$	3.31	13.9 %	



Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (in millions, except ratios)

(Unaudited)

	e Year Ended cember 31, 2009	For the Year Ended December 31, 2008		
Earnings before income taxes	\$ 9,243	\$	9,937	
Interest expense, net	797		311	
Depreciation and amortization	853		842	
EBITDA	\$ 10,893	\$	11,090	

	Dec	At ember 31, 2009	At December 31, 2008		
Short-term borrowings	\$	1,662	\$	375	
Current portion of long-term debt		82		209	
Long-term debt		13,672		11,377	
Total debt	\$	15,416	\$	11,961	
Less: Cash and cash equivalents		1,540		1,531	
Net Debt	\$	13,876	\$	10,430	
Ratios Total Debt to EBITDA		1.42		1.08	
Net Debt to EBITDA		1.27		0.94	



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