

Deutsche Bank Global Consumer Conference

June 4, 2024

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Introduction

 A glossary of terms as well as adjustments, other calculations and reconciliations to the most directly comparable U.S. GAAP measures for non-GAAP financial measures cited in this presentation are available in Exhibit 99.2 to the company's Form 8-K dated February 8, 2024 and April 23, 2024 as well as under "Reports & filings" on our Investor Relations website

Forward-Looking and Cautionary Statements

- This presentation contains projections of future results and goals and other forward-looking statements, including statements regarding expected financial or operational performance; capital allocation plans; investment strategies; market expectations; dividends. Achievement of future results is subject to risks, uncertainties and inaccurate assumptions. In the event that risks or uncertainties materialize, or underlying assumptions prove inaccurate, actual results could vary materially from those contained in such forward-looking statements. Pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, PMI is identifying important factors that, individually or in the aggregate, could cause actual results and outcomes to differ materially from those contained in any forward-looking statements made by PMI
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- PMI is further subject to other risks detailed from time to time in its publicly filed documents, including PMI's Annual Report on Form 10-K for the fourth quarter and year ended December 31, 2023 and the Form 10-Q for the quarter ended March 31, 2024. PMI cautions that the foregoing list of important factors is not a complete discussion of all potential risks and uncertainties. PMI does not undertake to update any forward-looking statement that it may make from time to time, except in the normal course of its public disclosure obligations

3

2024: Demonstrating Power of Smoke-Free Transformation

- Accelerated smoke-free momentum and operating leverage; IQOS growing strongly as expected
- Continued U.S. demand growth for ZYN
 - Well underway with capacity expansion at existing U.S. plant to alleviate short-term supply tension, expect progressive improvements in Q2 and Q3, and normalization thereafter
 - Continue to expect shipments of ~560m cans in 2024, planning for new U.S. manufacturing site to support further growth in 2025 and beyond
- On track for strong H1 and FY performance:
 - Raising full-year adjusted diluted EPS guidance^(a) for currency only to \$6.26 to \$6.38, representing 4.2% to 6.2% growth in USD and 9% to 11% excluding currency
- Stand-out growth and margin profiles of *IQOS* and *ZYN* have very few parallels in consumer goods industry; combustible business resilient
- Continued recognition of sustainable transformation; #1 on Forbes 2024 net zero leaders list
- Focused on delivering superior growth in both organic and USD terms



Deutsche Bank Global Consumer Conference Questions & Answers

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Championing a Smoke-Free World

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Appendix

7

24: EPS Guidance	Full-Year		
	2024 <u>Forecast</u>	2023	Growth
Reported Diluted EPS	\$5.77 - \$5.89	\$5.02	
Adjustments:			
- Asset impairment and exit costs ^(a)	0.09	0.06	
- Termination of distribution arrangement in the Middle East	-	0.04	
- Impairment of goodwill and other intangibles	0.01	0.44	
- Amortization of Intangibles ^(b)	0.43	0.25	
- Charges related to the war in Ukraine	-	0.03	
- Swedish Match AB acquisition accounting related item	-	0.01	
- Income tax impact associated with Swedish Match AB financing	0.07	(0.11)	
- South Korea indirect tax charge	-	0.11	
- Termination of agreement with Foundation for a Smoke-Free World	-	0.07	
- Fair value adjustment for equity security investments	(0.08)	(0.02)	
- Tax items	(0.03)	0.11	_
- Total Adjustments	0.49	0.99	
Adjusted Diluted EPS	\$6.26 - \$6.38	\$6.01	4.2% - 6.29
- Less: Currency	(0.29)		

(a) See impairment and exit costs section in Q1'24 Earnings Release for details (b) See forecast assumptions section in Q1'24 Earnings Release for details Source: PMI Financials or estimates



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