

# Annual Meeting of Stockholders New York May 12, 2010

Louis C. Camilleri

Chairman and Chief Executive Officer

Philip Morris International

# PHILIP MORRIS INTERNATIONAL

## Forward-Looking and Cautionary Statements

- This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-Q for the quarter ended March 31, 2010, filed with the Securities and Exchange Commission
- Reconciliations of non-GAAP measures included in this presentation to the most comparable GAAP measures are provided either at the end of this presentation or are already available on our web site



# Annual Meeting of Stockholders May 12, 2010

## 2009 Highlights



- Strong financial results
- Resilient performance in part masked by significant currency headwinds
- Operating cash flow well ahead of three-year forecast made at the time of the spin
- Returned \$10 billion to our shareholders through dividends and share repurchases

Cigarette Volume



% Growth 2009 vs. 2008

2009 Results (billion) 864.0

<u>Actual</u>

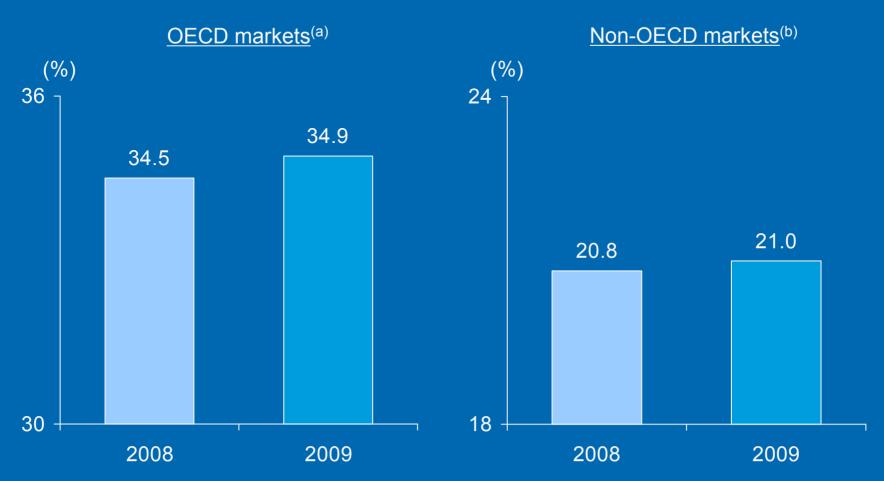
- 0.7 %

**Excl. Acquisitions** 

- 1.5 %

## **PMI 2009 Share Developments**





Note: For definition of OECD countries, refer to PMI's Registration Statement on Form 10 Information Statement (page 68) dated March 7, 2008 Source: PMI estimates

<sup>(</sup>a) Excluding USA and duty free

<sup>(</sup>b) Excluding PRC and duty free



% Gro	wth
2009 vs.	2008

		2000 V3. 2000			
	2009 Results <u>(\$ billion)</u>	<u>Actual</u>	Excl. Currency	Excl. Currency & Acquisitions	
Net Revenues <sup>(a)</sup>	25.0	- 2.6 %	+ 7.5 %	+ 5.3 %	



% Gro	wth
2009 vs.	2008

		2009 VS. 2000		
	2009 Results <u>(\$ billion)</u>	<u>Actual</u>	Excl. Currency	Excl. Currency & Acquisitions
Net Revenues <sup>(a)</sup>	25.0	- 2.6 %	+ 7.5 %	+ 5.3 %
Adjusted OCI <sup>(b)</sup>	10.4	- 1.9 %	+ 11.1 %	+ 8.7 %

<sup>(</sup>a) Excluding excise taxes

<sup>(</sup>b) Excludes asset impairment, exit and other costs Source: PMI Financials



% Growth 2009 vs. 2008

		2000 70. 2000		
	2009 <u>Results (\$)</u>	<u>Actual</u>	Excl. Currency	Excl. Currency <u>&amp; Acquisitions</u>
Net Revenues <sup>(a)</sup>	25.0	- 2.6 %	+ 7.5 %	+ 5.3 %
Adjusted OCI <sup>(b)</sup>	10.4	- 1.9 %	+ 11.1 %	+ 8.7 %
Adjusted Diluted EPS(b)	3.29	- 0.6 %	+ 15.4 %	

<sup>(</sup>a) Excluding excise taxes

<sup>(</sup>b) Excludes asset impairment, exit and other costs Source: PMI Financials



## **PMI** Results vs. Mid to Long-Term Annual Growth Targets

	Mid to Long-Term <u>Annual Growth Targets</u>	FY, 2008	<u>FY, 2009</u>
Cigarette Volume <sup>(a)</sup>	1 %	+ 1.0 %	- 1.5 %
Net Revenues(b)(c)	4 – 6 %	+ 5.6 %	+ 5.3 %
Adjusted OCI <sup>(c)(d)</sup>	6 – 8 %	+ 9.8 %	+ 8.7 %
Adjusted Diluted FPS(d)(e)	10 – 12 %	+ 12.9 %	+ 15.4 %

Note: For 2008 vs. 2007 reconciliations, please refer to slides 88-90 in November 2009 Morgan Stanley presentation, available on PMI's website Source: PMI Financials

<sup>(</sup>a) Excluding acquisitions

<sup>(</sup>b) Excluding excise taxes

<sup>(</sup>c) Excluding currency and acquisitions

<sup>(</sup>d) Excluding asset impairment, exit and other costs

<sup>(</sup>e) Excluding currency; 2008 results compared to pro forma 2007 results

## PHILIP MORRIS INTERNATIONAL

### PMI Results vs. Mid to Long-Term Annual Growth Targets

	Mid to Long-Term <u>Annual Growth Targets</u>	FY, 2008	FY, 2009	Q1, 2010
Cigarette Volume(a)	1 %	+ 1.0 %	- 1.5 %	- 2.3 %
Net Revenues(b)(c)	4 – 6 %	+ 5.6 %	+ 5.3 %	+ 6.1 %
Adjusted OCI <sup>(c)(d)</sup>	6 – 8 %	+ 9.8 %	+ 8.7 %	+ 8.6 %
Adjusted Diluted	10 – 12 %	+ 12.9 %	+ 15.4 %	+ 13.5 %

Note: For 2008 vs. 2007 reconciliations, please refer to slides 88-90 in November 2009 Morgan Stanley presentation, available on PMI's website Source: PMI Financials

<sup>(</sup>a) Excluding acquisitions

<sup>(</sup>b) Excluding excise taxes

<sup>(</sup>c) Excluding currency and acquisitions

<sup>(</sup>d) Excluding asset impairment, exit and other costs

<sup>(</sup>e) Excluding currency; 2008 results compared to pro forma 2007 results

### **PMI 2010 First-Quarter Results**



% Growth Q1, 2010 vs. Q1, 2009

Q1, 2010 Results (billion)

204.7

0.7 %

Actual

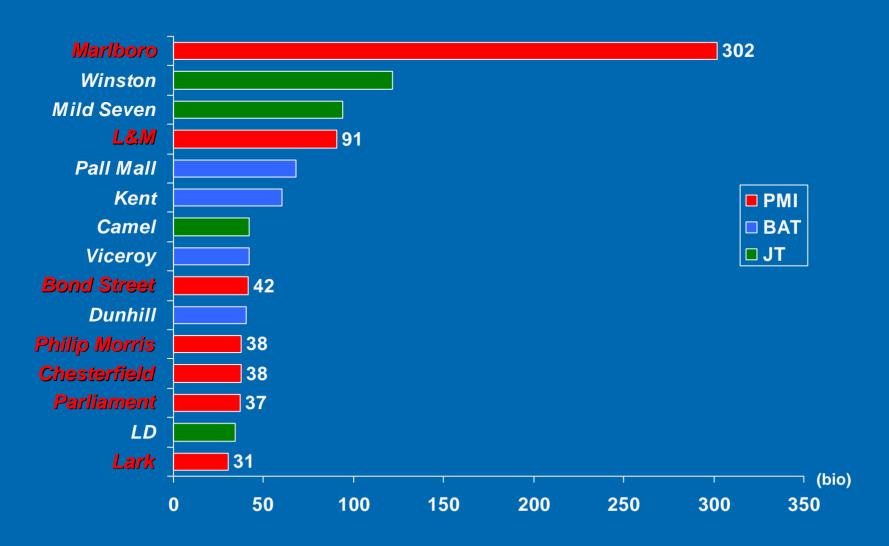
**Excl. Acquisitions** 

- 2.3 %

Cigarette Volume

## **Top 15 International Brands (2009)**





#### Marlboro



- Only truly global cigarette brand
- Leading 18.0% market share in EU Region in Q1, 2010
- Over 60% of *Marlboro* volume sold outside EU
   Region
- Global volume in Q1, 2010, down just 0.6%, and up by 1.4% excluding Romania and Turkey

#### **New Architecture**

Red:



Gold:



Fresh:



## **PMI 2010 First-Quarter Results**



			% Growth Q1, 2010 vs. Q1	
	Q1, 2010 Results (\$ billion)	<u>Actual</u>	Excl. Currency	Excl. Currency & Acquisitions
Net Revenues <sup>(a)</sup>	6.5	+ 16.1 %	+ 8.0 %	+ 6.1 %

## **PMI 2010 First-Quarter Results**



% Growth		
Q1, 2010 vs. Q1,	2009	

		Q1, 2010 vs. Q1, 2009		
	Q1, 2010 Results (\$ billion)	<u>Actual</u>	Excl. Currency	Excl. Currency & Acquisitions
Net Revenues(a)	6.5	+ 16.1 %	+ 8.0 %	+ 6.1 %
Adjusted OCI <sup>(b)</sup>	2.8	+ 17.0 %	+ 8.9 %	+ 8.6 %

<sup>(</sup>a) Excluding excise taxes

<sup>(</sup>b) Excludes asset impairment, exit and other costs Source: PMI Financials

## Adjusted OCI Margins<sup>(a)</sup>



	<u>Q1, 2009</u>	<u>Q1, 2010</u>	<u>Variance</u>
EU	48.7 %	49.0 %	0.3 pp
EEMA	40.4 %	45.0 %	4.6 pp
Asia	41.6 %	37.8 %	(3.8)pp
LA & Canada	27.3 %	30.2 %	2.9 pp
Total PMI	42.3 %	42.7 %	0.4 pp

<sup>(</sup>a) Excluding currency impact
Note: Margins are calculated as adjusted OCI, divided by net revenues, excluding excise taxes
Source: PMI Financials

## **PMI 2010 First-Quarter Results**



% Grow	rth
Q1, 2010 vs. 0	Q1, 2009

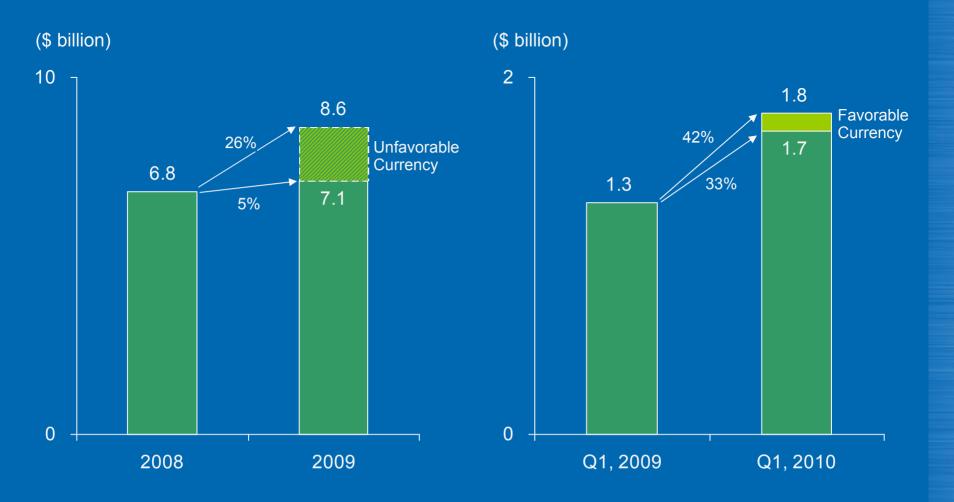
			Q1, 2010 V3. Q1, 2003		
	Q1, 2010 <u>Results (\$)</u>	<u>Actual</u>	Excl. Currency	Excl. Currency & Acquisitions	
Net Revenues <sup>(a)</sup>	6.5	+ 16.1 %	+ 8.0 %	+ 6.1 %	
Adjusted OCI <sup>(b)</sup>	2.8	+ 17.0 %	+ 8.9 %	+ 8.6 %	
Adjusted Diluted EPS(b)	0.90	+ 21.6 %	+ 13.5 %		

<sup>(</sup>a) Excluding excise taxes

<sup>(</sup>b) Excludes asset impairment, exit and other costs Source: PMI Financials

## **Discretionary Cash Flow**





## **Capital Structure**



- Net debt to EBITDA ratio of 1.34 to 1 on March 31, 2010
- Over \$14 billion in well-laddered bonds in three currencies with average cost of 5.5%
- A2 / A / A long-term credit ratings
- Flexibility to pursue strategically compelling and financially attractive acquisitions

#### Shareholder Returns

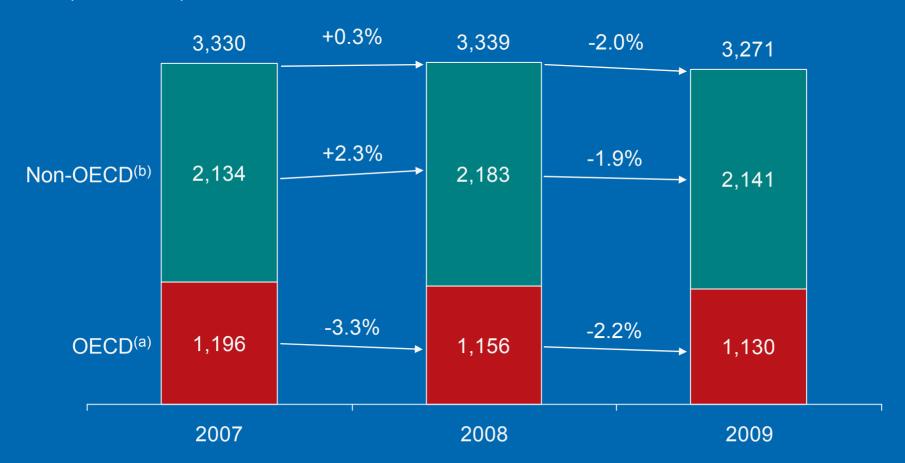


- Dividend increased by 7.4% in September 2009 to an annualized rate of \$2.32 per share
- \$13 billion share repurchase program completed on April 30, 2010
- New share repurchase program of \$12 billion
- Since March 2008, approximately \$20 billion returned to shareholders

## **Cigarette Industry Volume**



(billion units)

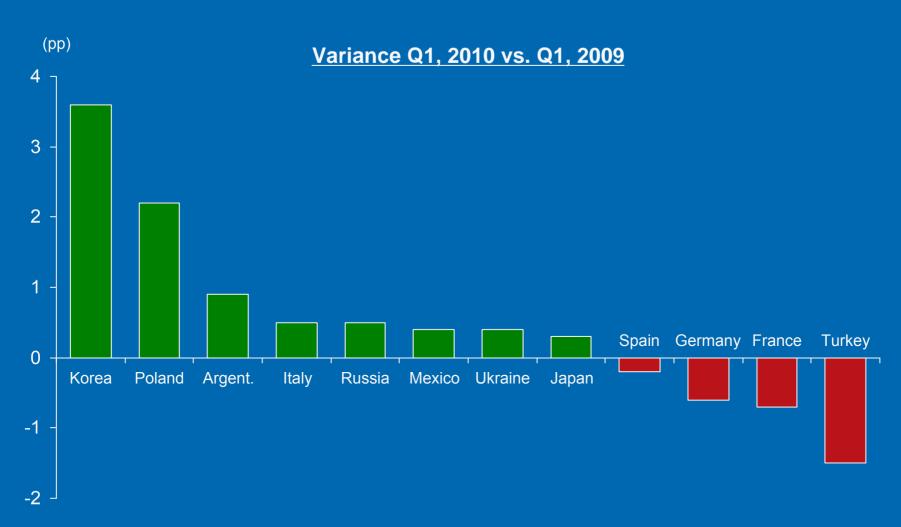


<sup>(</sup>a) Excluding USA and duty free

<sup>(</sup>b) Excluding China and duty free Source: PMI estimates

## **PMI Market Share Developments**





#### **Brand Portfolio**



#### International

# Premium & Above











#### **Local Heritage**























**Low-Price** 







## **Pricing**



- Continues to be a key driver of revenue and OCI growth
- Since October 2009, PMI has implemented price increases notably in:

<u>EU</u>	<u>EEMA</u>	<u>Asia</u>	LA & Canada
France	Romania	Australia	Argentina
Greece	Russia	Indonesia	Canada
Italy	Saudi Arabia	Malaysia	Dominican Rep.
Poland	Turkey	Pakistan	Mexico
Spain	Ukraine		
UK			

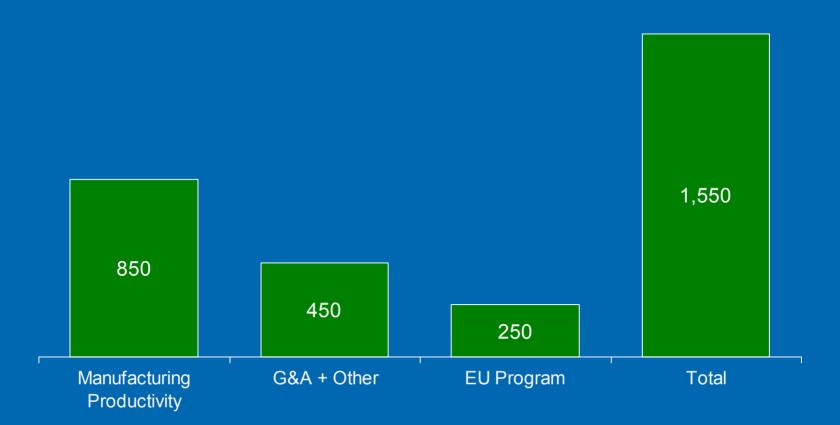
Pricing variance was \$449 million in Q1, 2010

## **Productivity and Cost Savings Program**



Forecast Cumulative Gross Cost Savings (2008-2010)

(\$ million)



## **Key Opportunities / Challenges**



- Economic recovery
- Excise taxation
- Illicit trade
- Regulatory environment
- Business development opportunities



Our business is resilient but not immune to economic developments



- Our business is resilient but not immune to economic developments
- Economic recovery in Asia and Latin America



- Our business is resilient but not immune to economic developments
- Economic recovery in Asia and Latin America
- Signs of an economic recovery in Eastern Europe



- Our business is resilient but not immune to economic developments
- Economic recovery in Asia and Latin America
- Signs of an economic recovery in Eastern Europe
- Uneven economic developments across the EU

## **Excise Taxation**



- Most governments pursuing a policy of reasonable increases
- Excise tax structures globally improving

#### **Excise Taxation: New EU Excise Tax Directive**



- Calls for reasonable increases through 2018
- Allows for increase in weight of specific element
- Provides more effective Minimum Excise Tax tool

Source: European Union Commission

#### **Excise Taxation**



- Most governments pursuing a policy of reasonable increases
- Excise tax structures globally improving
- Disruptively large increases this year in Romania, Turkey,
   Greece and Australia, with Japan to come

#### **Illicit Trade**



- A very significant problem that affects both developed and emerging markets
- Illicit trade's estimated share of consumption:

_	Brazil	24%
		<u> </u>

- Canada 30%

- Ireland 23%

- Malaysia 37%

- Romania 36%

Vietnam 35%

#### **Illicit Trade**



- A very significant problem that affects both developed and emerging markets
- Growing threat to legitimate business:
  - Counterfeit
  - "Illicit whites"<sup>(a)</sup>
- Not sourced from legitimate duty free businesses

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- Not sourced from legitimate duty free businesses
- Hurts legitimate industry, governments, public health and consumers
- Often the result of misguided policies

#### **Illicit Trade**



- A very significant problem that affects both developed and emerging markets
- Growing threat to legitimate business
- Not sourced from legitimate duty free businesses
- Hurts legitimate industry, governments, public health and consumers
- Often the result of misguided policies
- Close cooperation with governments, customs and law enforcement

#### **Regulatory Environment**



 PMI seeks comprehensive regulation based on the broader goal of harm reduction

#### **Regulatory Environment**



- PMI seeks comprehensive regulation based on the broader goal of harm reduction
- We do not support product display bans, plain packaging and bans on the use of all ingredients

#### **Regulatory Environment: Display Bans**



- PMI believes that display bans:
  - Impede competition
  - Impose significant costs and other burdens on retailers
  - Encourage adult smokers to choose based on price
  - Foster illicit trade

#### Regulatory Environment: Plain Packaging



- No sound evidence that this would reduce youth smoking or provide any other public health benefit
- Nevertheless, the Australian government has announced it will seek to introduce legislation requiring plain packaging by July 2012

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- No sound evidence that this would reduce youth smoking or provide any other public health benefit
- Nevertheless, the Australian government has announced it will seek to introduce legislation requiring plain packaging by July 2012
- PMI is strongly opposed to such a measure as it would:
  - Expropriate our trademarks
  - Impair free competition
  - Jeopardize freedom of trade
  - Stifle product innovation
  - Spur illicit trade and counterfeit
  - Violate terms of international treaties

#### **Regulatory Environment: Ingredients**



- Restrictions on use of ingredients in place for many years based on toxicity or addictiveness
- All PMI products comply with such laws

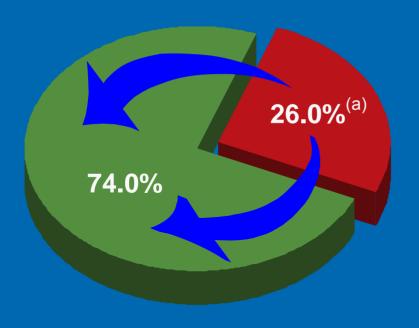
#### **Regulatory Environment: Ingredients**



- Restrictions on use of ingredients in place for many years based on toxicity or addictiveness
- All PMI products comply with such laws
- PMI opposes proposals to ban all ingredients

#### **Business Development Opportunities**



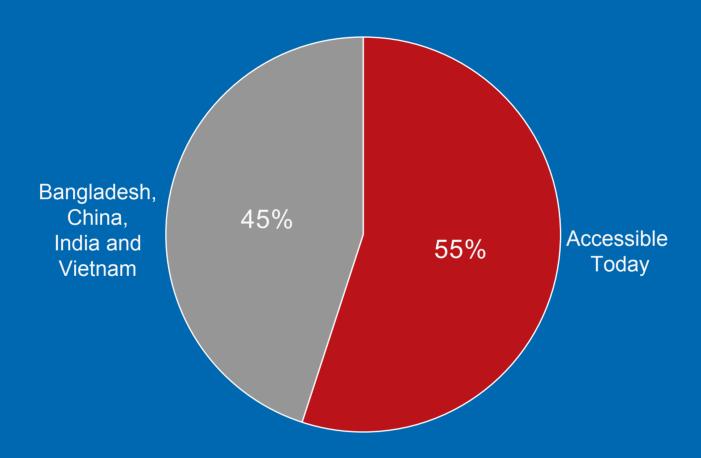


#### PMI expansion supported by:

- Leading brands
- Global infrastructure
- Share momentum
- Strongest cash flow
- Best people
- Untapped opportunities

#### **Business Development Opportunities**



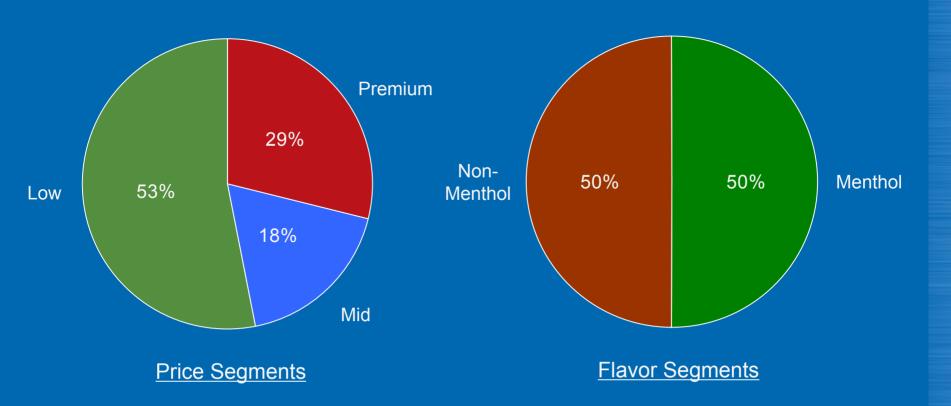


International Market<sup>(a)</sup>: 5.6 trillion units

#### **Business Development: Philippines**



85 billion cigarette market



Source: PMI estimates

#### **Business Development: Philippines**



- New company combines selected assets of Fortune Tobacco and PM Philippines
- Chaired by Mr. Lucio Tan
- Management rests with PMI
- Smooth integration
- Potential synergies in manufacturing, purchasing, sales and distribution
- Transaction expected to be mildly accretive to EPS in 2011

## **Currency Neutral Mid to Long-Term Annual Growth Targets**



Cigarette Volume(a)	1 – 2 %
Net Revenues(b)(c)	4 – 6 %
Adjusted OCI(c)(d)	6-8 %
Adjusted diluted EPS(d)	10 – 12 %

<sup>(</sup>a) Organic volume growth, that is excluding acquisitions target of 1% and total volume, that is including acquisitions, of 2%

<sup>(</sup>b) Excluding excise taxes

<sup>(</sup>c) Also excluding acquisitions

<sup>(</sup>d) Excluding asset impairment, exit and other costs



## **Annual Meeting of Stockholders May 12, 2010**

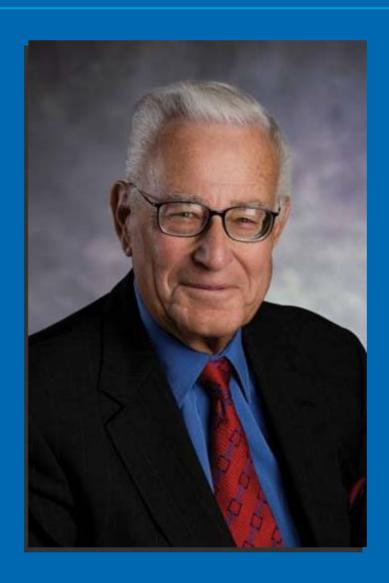
**Question and Comment Session** 



## Annual Meeting of Stockholders May 12, 2010

#### **Harold Brown**





#### **Mathis Cabiallavetta**





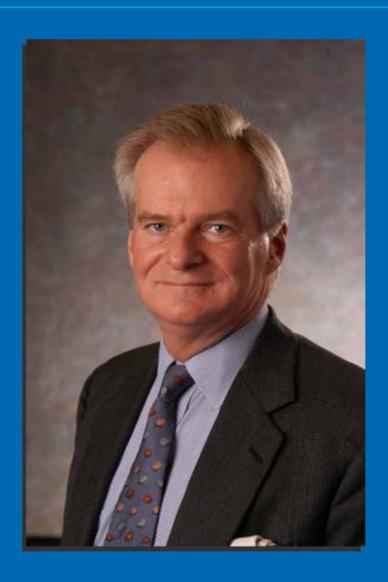
#### Louis C. Camilleri





### J. Dudley Fishburn





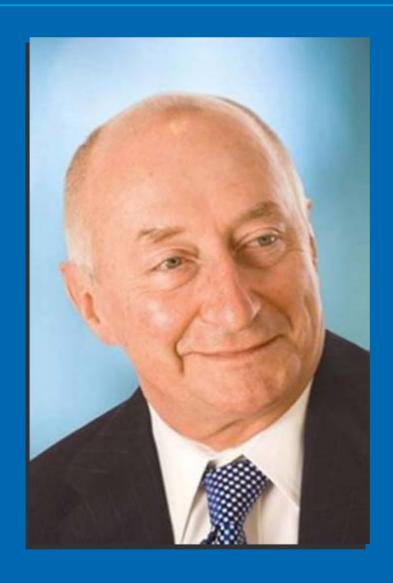
#### Jennifer Li





#### **Graham Mackay**





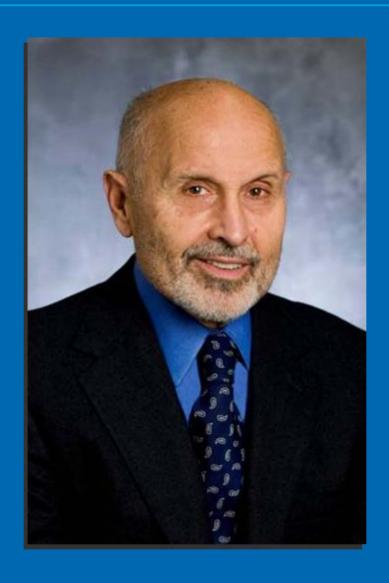
#### **Sergio Marchionne**





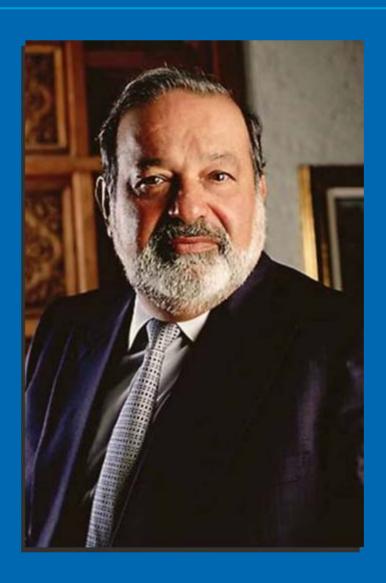
#### Lucio A. Noto





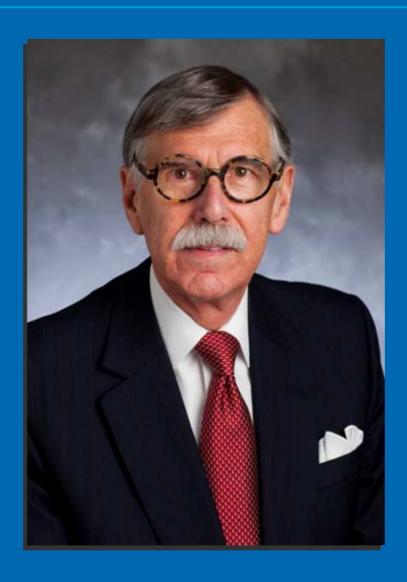
#### Carlos Slim Helú





### Stephen M. Wolf







## Annual Meeting of Stockholders May 12, 2010



## CONTRIBUTIONS PROGRAMS COLOMBIA

(4 min. 30 sec video - please stand by)



# Annual Meeting of Stockholders May 12, 2010

#### **Charles R. Wall**





#### Jean-Claude Kunz





#### G. Penn Holsenbeck







## Annual Meeting of Stockholders May 12, 2010



Adjustments for Impact of Currency and Acquisitions
For the Years Ended December 31,

(\$ in millions)
(Unaudited)

_				2009				(Unaudited)			2008				ange in Rep	orted Net Excise Taxes
	eported Net evenues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currency	Reported Net Revenues excluding Excise Taxes & Currency	Less Acquisi- tions	Reported Net Revenues excluding Excise Taxes, Currency & Acquisitions			eported Net evenues	Less Excise Taxes	Re ex	eported Net evenues coluding Excise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	28,550	\$ 19,509	\$ 9,041	\$ (856)	\$ 9,897	\$ 61	\$ 9,836	European Union	\$	30,265	\$ 20,577	\$	9,688	(6.7)%	2.2 %	1.5 %
	13,865	7,070	6,795	(1,373)	8,168	41	8,127	EEMA		14,817	7,313		7,504	(9.4)%	8.8 %	8.3 %
	12,413	5,885	6,528	(41)	6,569	-	6,569	Asia		12,222	6,037		6,185	5.5 %	6.2 %	6.2 %
	7,252	4,581	2,671	(328)	2,999	462	2,537	Latin America & Canada		6,336	4,008		2,328	14.7 %	28.8 %	9.0 %
\$	62,080	\$ 37,045	\$ 25,035	\$ (2,598)	\$ 27,633	\$ 564	\$ 27,069	PMI Total	\$	63,640	\$ 37,935	\$	25,705	(2.6)%	7.5 %	5.3 %
				2009					_		2008			_	e in Reporte ompanies In	ed Operating come
O Co	eported perating mpanies ncome			2009 Less Currency	Reported Operating Companies Income excluding Currency	Less Acquisi- tions	Reported Operating Companies Income excluding Currency & Acquisitions		_		2008	O <sub>l</sub> Co	eported perating mpanies ncome	Co	Reported excluding	
O Co	perating mpanies			Less	Operating Companies Income excluding Currency	Acquisi-	Operating Companies Income excluding Currency &	European Union			2008	O <sub>l</sub> Co	perating mpanies	Co	Reported excluding	Reported excluding Currency &
O Co	perating impanies ncome 4,506 2,663			Less Currency	Operating Companies Income excluding Currency	Acquisi- tions	Operating Companies Income excluding Currency & Acquisitions  \$ 4,947 3,538	European Union EEMA			2008	O <sub>I</sub> Co I	mpanies ncome 4,738 3,119	Reported (4.9)% (14.6)%	Reported excluding Currency  5.3 % 14.0 %	Reported excluding Currency & Acquisitions
O Co	perating impanies ncome 4,506 2,663 2,436			Less Currency \$ (481) (893) 146	Operating Companies Income excluding Currency \$ 4,987 3,556 2,290	Acquisitions  \$ 40 18	Operating Companies Income excluding Currency & Acquisitions  \$ 4,947 3,538 2,290	European Union EEMA Asia			2008	O <sub>I</sub> Co I	mpanies ncome 4,738 3,119 2,057	Reported (4.9)% (14.6)% 18.4 %	Reported excluding Currency  5.3 % 14.0 % 11.3 %	Reported excluding Currency & Acquisitions  4.4 % 13.4 % 11.3 %
O Co	perating impanies ncome 4,506 2,663			Less Currency \$ (481) (893)	Operating Companies Income excluding Currency \$ 4,987 3,556	Acquisitions  \$ 40 18	Operating Companies Income excluding Currency & Acquisitions  \$ 4,947 3,538	European Union EEMA			2008	O <sub>I</sub> Co I	mpanies ncome 4,738 3,119	Reported (4.9)% (14.6)%	Reported excluding Currency  5.3 % 14.0 %	Reported excluding Currency & Acquisitions



% Change in Adjusted Operating

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions

For the Years Ended December 31,

(\$ in millions) (Unaudited)

						2	2009											2008			_	mpanies Inco		
Op Co	eported perating mpanies ncome	A Impa Exit	ess sset hirment/ Costs Other	Adjusted Operating Companies Income		Operating Companies		rating panies Less		Op Co II ex	djusted perating mpanies ncome cluding urrency	Ac	Acquisi- Currency & Companies		Operating Impairment/		Reported Asset Operating Impairmer Companies Exit Cost		Asset airment/ t Costs	O <sub>l</sub> Co	djusted perating mpanies ncome	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,506	\$	(29)	\$	4,535	\$	(481)	\$	5,016	\$	40	\$	4,976	European Union	\$	4,738	\$	(66)	\$	4,804	(5.6)%	4.4 %	3.6 %	
	2,663				2,663		(893)		3,556		18		3,538	EEMA		3,119		(1)		3,120	(14.6)%	14.0 %	13.4 %	
	2,436				2,436		146		2,290				2,290	Asia		2,057		(14)		2,071	17.6 %	10.6 %	10.6 %	
	666		(135) <sup>(1</sup>		801		(162)		963		202		761	Latin America & Canada		520		(127) <sup>(2</sup>		647	23.8 %	48.8 %	17.6 %	
\$	10,271	\$	(164)	\$	10,435	\$	(1,390)	\$	11,825	\$	260	\$	11,565	PMI Total	\$	10,434	\$	(208)	\$	10,642	(1.9)%	11.1 %	8.7 %	



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31,

(Unaudited)

 2009		2008	% Change
\$ 3.24	\$	3.31	(2.1)%
(0.04)			
(0.01)		(0.02)	
		(0.06)	
 <u>-</u>		80.0	
\$ 3.29	\$	3.31	(0.6)%
(0.53)			
\$ 3.82	\$	3.31	15.4 %
\$	(0.04) (0.01) - - - \$ 3.29	\$ 3.24 \$ (0.04) (0.01) (0.53)	\$ 3.24 \$ 3.31 (0.04) - (0.02) - (0.06) - (0.08 \$ 3.29 \$ 3.31



Adjustments for the Impact of Currency and Acquisitions
For the Quarters Ended March 31,

(\$ in millions)

(Unaudited)

					2010									2009				excluding	orted Net Excise Taxes
	eported Net evenues	Less Excise Taxes	Re	oorted Net evenues ccluding ise Taxes	Less urrency	R e Exc	ported Net tevenues xcluding ise Taxes & Currency	Ac	Less equisi-	Re ex Exci	orted Net evenues cluding ise Taxes, rrency & juisitions		eported Net	Less Excise Taxes	Re ex	orted Net venues cluding se Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	6,748	\$ 4,564	\$	2,184	\$ 178	\$	2,006	\$	3	\$	2,003	European Union	\$ 6,050	\$ 4,063	\$	1,987	9.9 %	1.0 %	0.8 %
	3,356	1,610		1,746	52		1,694		26		1,668	EEMA	2,831	1,379		1,452	20.2 %	16.7 %	14.9 %
	3,562	1,689		1,873	172		1,701		75		1,626	Asia	2,857	1,267		1,590	17.8 %	7.0 %	2.3 %
	1,921	1,228		693	51		642				642	Latin America & Canada	1,548	980		568	22.0 %	13.0 %	13.0 %
\$	15,587	\$ 9,091	\$	6,496	\$ 453	\$	6,043	\$	104	\$	5,939	PMI Total	\$ 13,286	\$ 7,689	\$	5,597	16.1 %	8.0 %	6.1 %
					2010									2009				e in Reporte ompanies In	ed Operating come
O Co	eported perating ompanies Income				Less urrency	C C e	Reported Operating Ompanies Income xcluding Currency	Ac	Less cquisi- ions	O <sub>l</sub> Co I ex Cu	eported perating mpanies ncome cluding rrency & uisitions				Op Cor	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	1,062				\$ 80	\$	982	\$	2	\$	980	European Union			\$	967	9.8 %	1.6 %	1.3 %
	770				 8		762		9		753	EEMA				586	31.4 %	30.0 %	28.5 %
	724				81		643		(5)		648	Asia				661	9.5 %	(2.7)%	(2.0)%
	217				23		194				194	Latin America & Canada				155	40.0 %	25.2 %	25.2 %
\$	2,773				\$ 192	\$	2,581	\$	6	\$	2,575	PMI Total			\$	2,369	17.1 %	8.9 %	8.7 %



Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income & Reconciliation of Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

#### For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

						20	010											2009				ompanies Inc	
Reported Operating Companies Income		Less Asset Impairment & Exit Costs		Asset Operating operating Companies		ting nies Less		Adjusted Operating Companies Income excluding Currency		Less Acquisi- tions		Adjusted Operating Companies Income excluding Currency & Acquisitions			Op Cor	eported perating mpanies ncome	<i>I</i> Impa	Less Asset irment & t Costs	Ope Con	justed erating npanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	1,062	\$		\$	1,062	\$	80	\$	982	\$	2	\$ 9	980	European Union	\$	967	\$	(1)	\$	968	9.7 %	1.4 %	1.2 %
	770				770		8		762		9		753	EEMA		586				586	31.4 %	30.0 %	28.5 %
	724				724		81		643		(5)	(	648	Asia		661				661	9.5 %	(2.7)%	(2.0)%
	217				217		23		194				194	Latin America & Canada		155				155	40.0 %	25.2 %	25.2 %
\$	2,773	\$	-	\$	2,773	\$	192	\$	2,581	\$	6	\$ 2,	575	PMI Total	\$	2,369	\$	(1)	\$	2,370	17.0 %	8.9 %	8.6 %

				201	10									2009		% Points Chang	је
Ope Com Inc exc	usted erating panies come luding	exclud Ta	Revenues ding Excise axes & rrency <sup>(1)</sup>	Adjusted Operating Companies Income Margin excluding Currency	Ope Com In exc Curi	justed erating npanies come cluding rency & uisitions	exc Excis Curi	devenues cluding se Taxes, rency & isitions <sup>(1)</sup>	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions		Op Cor	djusted erating mpanies ncome	g excluding es Excise		Adjusted Operating Companies Income Margin	Adjusted Operating Companies Income Margin excluding Currency	Adjusted Operating Companies Income Margin excluding Currency & Acquisitions
\$	982	\$	2,006	49.0 %	\$	980	\$	2,003	48.9%	European Union	\$	968	\$	1,987	48.7 %	0.3	0.2
	762		1,694	45.0 %		753		1,668	45.1%	EEMA		586		1,452	40.4 %	4.6	4.7
	643		1,701	37.8 %		648		1,626	39.9%	Asia		661		1,590	41.6 %	(3.8)	(1.7)
	194		642	30.2 %		194		642	30.2%	Latin America & Canada		155		568	27.3 %	2.9	2.9
\$	2,581	\$	6,043	42.7 %	\$	2,575	\$	5,939	43.4%	PMI Total	\$	2,370	\$	5,597	42.3 %	0.4	1.1

- Represents 2009 Colombian investment and cooperation agreement charge
- (2) Represents 2008 equity loss from RBH legal settlement (\$124 million) and asset impairment and exit costs (\$3 million)
- (3) For the calculation of net revenues excluding excise taxes and currency, refer to previous slide



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency

For the Quarters Ended March 31,

(Unaudited)

	 2010	2	2009	% Change
Reported Diluted EPS	\$ 0.90	\$	0.74	21.6%
Less: Asset impairment and exit costs			<u>-</u>	
Adjusted Diluted EPS	\$ 0.90	\$	0.74	21.6%
Less: Currency Impact	0.06			
Adjusted Diluted EPS, excluding Currency	\$ 0.84	\$	0.74	13.5%



Reconciliation of Operating Cash Flow to Discretionary Cash Flow and Discretionary Cash Flow, excluding Currency

For the Years Ended Dec 31,

(\$ in millions)

(Unaudited)

	 2009	 2008	% Change
Net cash provided by operating activities <sup>(a)</sup>	\$ 7,884	\$ 7,935	(0.6)%
Less: Capital expenditures	 715	1,099	
Discretionary cash flow	\$ 7,169	\$ 6,836	4.9%
Less: Currency impact	 (1,455)		
Discretionary cash flow, excluding currency	\$ 8,624	\$ 6,836	26.2%

(a) Operating cash flow 76



Reconciliation of Operating Cash Flow to Discretionary Cash Flow and Discretionary Cash Flow, excluding Currency For the Quarters Ended March 31,

(\$ in millions)
(Unaudited)

	 2010		2009	% Change
Net cash provided by operating activities <sup>(a)</sup>	\$ 1,974	\$	1,427	38.3%
Less: Capital expenditures	150		145_	
Discretionary cash flow	\$ 1,824	\$	1,282	42.3%
Less: Currency impact	 116			
Discretionary cash flow, excluding currency	\$ 1,708	<u>\$</u>	1,282	33.2%

(a) Operating cash flow 77



Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (\$ in millions, except ratios)

(Unaudited)

		arch 31, 2010				Year Ended ember 31, 2009
	December	ry ~ March		months		
	 2009	2010		rolling		
Earnings before income taxes	\$ 7,081	\$ 2,492	\$	9,573	\$	9,243
Interest expense, net	639	223		862		797
Depreciation and amortization	660	223		883		853
EBITDA	\$ 8,380	\$ 2,938	\$	11,318	\$	10,893
			Ma	arch 31, 2010	Dec	ember 31, 2009
Short-term borrowings			\$	1,050	\$	1,662
Current portion of long-term debt			Ÿ	151	Ψ	82
Long-term debt				14,809		13,672
Total Debt			\$	16,010	\$	15,416
Less: Cash and cash equivalents				850		1,540
Net Debt			\$	15,160	\$	13,876
<u>Ratios</u>						
Total Debt to EBITDA				1.41		1.42
Net Debt to EBITDA				1.34		1.27