



PHILIP MORRIS
INTERNATIONAL

2023
INVESTOR DAY

Championing a Smoke-Free World

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*Vice President, Investor Relations & Financial
Communications*

September 28, 2023

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Glossary and Key Terms and Definitions

- A glossary of terms, including the definition for smoke-free products as well as adjustments, other calculations and reconciliations to the most directly comparable U.S. GAAP measures for non-GAAP financial measures cited in this presentation are available on our [Investor Relations website](#)
- Growth rates presented on an organic basis reflect currency-neutral adjusted results, excluding acquisitions and disposals. As such, figures and comparisons presented on an organic basis exclude Swedish Match up until November 11, 2023

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2023 Investor Day: Thursday, September 28, 2023

AGENDA (CET Time)

- | | | | |
|---------|--|---------|--|
| • 09:55 | James Bushnell
Vice President, Investor Relations
<i>Welcome (Webcast Begins)</i> | • 14:30 | Matthew Holman
VP & Chief Science & Reg Strategy Officer, U.S.
<i>Presentation</i> |
| • 10:00 | Jacek Olczak
Chief Executive Officer
<i>Presentation</i> | • 14:45 | Emmanuel Babeau
Chief Financial Officer
<i>Presentation</i> |
| • 11:00 | Werner Barth
President Combustibles Category & Global
Combustibles Marketing
<i>Presentation</i> | • 15:30 | Coffee Break |
| • 11:30 | Lars Dahlgren
President Smoke-Free Oral Products & CEO
Swedish Match
<i>Presentation</i> | • 15:45 | Jacek, Olczak, Emmanuel Babeau & Presenters
<i>Q&A</i> |
| • 12:15 | Buffet Lunch – Dining Room 8 th Floor | • 16:45 | Jacek Olczak
Chief Executive Officer
<i>Wrap Up</i> |
| • 13:15 | Stefano Volpetti
President Smoke-Free Inhal. Products & CCO
<i>Presentation</i> | • 17:00 | James Bushnell
Vice President, Investor Relations
<i>Logistics for Breakout Sessions and Wrap Up</i>
<i>(Webcast Ends)</i> |
| • 14:00 | Badrul Chowdhury
Chief Life Sciences Officer, Smoke-Free
Products
<i>Presentation</i> | • 17:00 | Break Out Sessions |
| | | • 18:30 | Cocktails – 12 th Floor Terrace |
| | | • 19:30 | Dinner with Company Management – Dining
Room 8 th Floor |
| | | • 21:30 | Dinner concludes |

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